



# **NAMCO BANDAI Holdings Inc.**

Financial Summary

**Consolidated Financial Results for the Fiscal Year Ended**

**March 31, 2008**

May 8, 2008

## DISCLAIMER

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- This document contains forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

# NAMCO BANDAI Holdings Inc.

Stock Listing: Tokyo Stock Exchange

Code Number: 7832

(URL: <http://www.bandainamco.co.jp/>)

May 8, 2008

## Consolidated Financial Report for the Fiscal Year Ended March 31, 2008

Representative: Takeo Takasu, President and Representative Director  
 Contact: Yuji Asako, Executive Officer, Corporate Planning Division  
 Date of General Meeting of Stockholders: June 23, 2008  
 Scheduled starting date for dividend payments: June 24, 2008  
 Scheduled filing date of the annual security report: June 24, 2008

### 1. Consolidated Results for the Fiscal Year Ended March 31, 2008 (April 1, 2007 ~ March 31, 2008)

#### (1) Consolidated Operating Results

	Net sales		Operating income		Recurring income	
	¥ million	%	¥ million	%	¥ million	%
<b>Fiscal Year Ended March 31, 2008</b>	<b>460,473</b>	<b>0.3</b>	<b>33,411</b>	<b>(20.9)</b>	<b>36,198</b>	<b>(20.6)</b>
Fiscal Year Ended March 31, 2007	459,132	1.8	42,224	18.4	45,615	22.9

	Net income		Net income per share	Net income per share (diluted)
	¥ million	%	¥	¥
<b>Fiscal Year Ended March 31, 2008</b>	<b>32,679</b>	<b>34.7</b>	<b>128.65</b>	<b>128.47</b>
Fiscal Year Ended March 31, 2007	24,252	71.4	95.73	95.67

	ROE (Net income / Net assets)	ROA (Recurring income / Total assets)	Operating Margin (Operating income / Net sales)
	%	%	%
<b>Fiscal Year Ended March 31, 2008</b>	<b>11.7</b>	<b>8.8</b>	<b>7.3</b>
Fiscal Year Ended March 31, 2007	9.4	11.5	9.2

(Reference)

Gain or loss from the equity method: (441) million yen (FY 2008.3), 191 million yen (FY 2007.3)

#### (2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net asset per share
	¥ million	¥ million	%	¥
<b>Fiscal Year Ended March 31, 2008</b>	<b>413,023</b>	<b>289,944</b>	<b>69.4</b>	<b>1,127.72</b>
Fiscal Year Ended March 31, 2007	408,490	284,254	67.1	1,063.29

(Reference)

Shareholder's equity: 286,795 million yen (FY 2008.3), 274,169 million yen (FY 2007.3)

### (3) Consolidated Statement of Cash Flows

	Operating activities	Investing activities	Financing activities	Cash and cash equivalents at year-end
	¥ million	¥ million	¥ million	¥ million
<b>Fiscal Year Ended March 31, 2008</b>	<b>35,000</b>	<b>(14,980)</b>	<b>(15,066)</b>	<b>129,289</b>
Fiscal Year Ended March 31, 2007	42,493	(15,253)	(18,856)	124,155

### 2. Dividend

Dividend record dates	Dividend per share					Total dividend payment (Full Year) ¥ million	Payout Ratio (Consolidated) %	Dividend / Net Assets (Consolidated) %
	End of 1Q	End of Interim	End of 3Q	Fiscal Year-end	Total			
	¥	¥	¥	¥	¥			
Fiscal Year Ended March 31, 2007	—	12	—	16	28	7,254	29.2	2.8
<b>Fiscal Year Ended March 31, 2008</b>	—	<b>12</b>	—	<b>12</b>	<b>24</b>	<b>6,092</b>	<b>18.7</b>	<b>2.2</b>
<b>(Projection) Fiscal Year Ending March 31, 2009 (*)</b>	—	<b>12</b>	—	<b>12</b>	<b>24</b>	—	<b>27.1</b>	—

\* The stable portion of the dividend is given in the projection for the interim-end and fiscal year-end based on the company's basic policy regarding appropriation of profits. Thus, the actual fiscal year-end dividend will be decided according to the consolidated financial results.

### 3. Consolidated Projections for Fiscal Year ending March 2009 (April 1, 2008 ~ March 31, 2009)

	Net sales		Operating income		Recurring income		Net income		Net income per share
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥
Interim Period	202,000	(5.4)	7,500	(50.3)	8,500	(51.1)	4,500	(43.6)	17.69
Full Year	470,000	2.1	38,000	13.7	39,500	9.1	22,500	(31.1)	88.47

\* The company recently announced that it will acquire its own shares, but the number of shares to be bought back is not included in the calculation of the net income per share.

### 4. Other Information

(1) Significant changes in scope of consolidation: No

(2) Changes in accounting policies

- a) Changes due to changes in accounting standard: Yes
- b) Other changes: Yes

(3) Number of shares issued (common shares)

a) Number of shares issued at the fiscal year end (including treasury stocks)

Fiscal Year ended March 31, 2008	256,080,191
Fiscal Year ended March 31, 2007	260,580,191

b) Number of treasury stocks at the fiscal year end

Fiscal Year ended March 31, 2008	1,766,271
Fiscal Year ended March 31, 2007	2,731,047

**[Reference] Non-consolidated Financial Statements**

**1. Non-consolidated Results for the Fiscal Year Ended March 31, 2008  
(April 1, 2007 ~ March 31, 2008)**

**(1) Non-consolidated Operating Results**

	Ordinary Revenue		Operating income		Recurring income	
	¥ million	%	¥ million	%	¥ million	%
<b>Fiscal Year Ended March 31, 2008</b>	<b>11,958</b>	<b>91.6</b>	<b>8,465</b>	<b>124.9</b>	<b>8,489</b>	<b>119.0</b>
Fiscal Year Ended March 31, 2007	6,239	(77.5)	3,764	(85.8)	3,877	(85.3)

	Net income		Net income per share	Net income per share (diluted)
	¥ million	%	¥	¥
<b>Fiscal Year Ended March 31, 2008</b>	<b>7,624</b>	<b>49.9</b>	<b>30.00</b>	<b>29.96</b>
Fiscal Year Ended March 31, 2007	5,085	(80.7)	19.57	19.56

**(2) Non-consolidated Financial Position**

	Total assets	Net assets	Equity ratio	Net asset per share
	¥ million	¥ million	%	¥
<b>Fiscal Year Ended March 31, 2008</b>	<b>299,245</b>	<b>255,764</b>	<b>85.0</b>	<b>998.13</b>
Fiscal Year Ended March 31, 2007	291,923	265,286	90.7	1,026.20

(Reference)

Shareholder's equity: 254,233 million yen (FY 2008.3), 264,709 million yen (FY 2007.3)

Notes:

\*Figures are in millions of yen, rounded down, except where noted.

\*Qualitative information regarding forward-looking statements:

Forward-looking statements that have been released prior to this document are based on management's estimates, assumptions, projections and information available at the time of its publications. A number of factors could cause actual results to differ materially from expectations.