



# NAMCO BANDAI Holdings Inc.

Financial Report for the Fiscal Year Ended

March 31, 2012

May 8, 2012

## DISCLAIMER

- This document is a translation of the cover page of the original “Kessan Tanshin” in Japanese. It is an abridged document until the completed translated version is available via the company website.
- NAMCO BANDAI Holdings Inc. provides this translation for your reference and convenience only and without any warranty as to its accuracy or otherwise. In the event of any discrepancy, the original “Kessan Tanshin” in Japanese shall prevail.
- This document contains forward-looking statements that are based on management’s estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

# NAMCO BANDAI Holdings Inc.

Stock Listing: Tokyo Stock Exchange  
Code Number: 7832  
(URL: <http://www.bandainamco.co.jp/>)

May 8, 2012

## Financial Report for the Fiscal Year Ended March 31, 2012 (Japanese GAAP)

Representative: Shukuo Ishikawa, President and Representative Director  
Contact: Yuji Asako, Director, Division General Manager of the Corporate Planning Division  
Date of Ordinary General Meeting of Shareholders: June 18, 2012  
Scheduled starting date for dividend payments: June 19, 2012  
Scheduled filing date of the annual security report: June 19, 2012  
The additional materials of the Financial Results: Yes  
The information session of the Financial Results: Yes (for investors and financial analysts)

\* Figures are in millions of yen, rounded down

### 1. Consolidated Results for the Fiscal Year Ended March 31, 2012 (April 1, 2011 to March 31, 2012)

#### (1) Consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Recurring income	
	¥ million	%	¥ million	%	¥ million	%
Fiscal Year Ended March 31, 2012	454,210	15.2	34,606	111.8	34,960	113.2
Fiscal Year Ended March 31, 2011	394,178	4.1	16,338	767.3	16,399	759.6

	Net income		Net income per share	Net income per share (diluted)
	¥ million	%	¥	¥
Fiscal Year Ended March 31, 2012	19,303	944.3	85.62	–
Fiscal Year Ended March 31, 2011	1,848	–	7.71	7.71

(Note)

Comprehensive income: (21,551) million yen [– %] (FY2012.3), (4,599) million yen [– %] (FY2011.3)

	ROE (Net income / Net assets)	ROA (Recurring income / Total assets)	Operating margin (Operating income / Net sales)
	%	%	%
Fiscal Year Ended March 31, 2012	9.1	10.7	7.6
Fiscal Year Ended March 31, 2011	0.8	5.2	4.1

(Reference)

Gain or loss from application of equity method: (246) million yen (FY2012.3), (8) million yen (FY2011.3)

#### (2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	¥ million	¥ million	%	¥
As of March 31, 2012	342,171	213,125	61.8	962.45
As of March 31, 2011	308,269	213,693	68.8	896.83

(Reference)

Equity: 211,443 million yen (as of March 31, 2012), 212,102 million yen (as of March 31, 2011)

(3) Consolidated Statements of Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	¥ million	¥ million	¥ million	¥ million
Fiscal Year Ended March 31, 2012	39,112	(15,263)	(5,932)	107,327
Fiscal Year Ended March 31, 2011	22,561	(7,372)	(18,825)	89,329

2. Cash Dividends

	Annual Cash Dividends					Total dividend payment (Full year)	Payout ratio (Consolidated)	Dividend / Net assets (Consolidated)
	End of first quarter	End of second quarter	End of third quarter	Fiscal year-end	Total			
	¥	¥	¥	¥	¥	¥ million	%	%
Fiscal Year Ended March 31, 2011	–	12.00	–	12.00	24.00	5,738	311.3	2.6
Fiscal Year Ended March 31, 2012	–	12.00	–	14.00	26.00	5,783	30.4	2.8
(Projection) Fiscal Year Ending March 31, 2013	–	12.00	–	12.00	24.00		30.1	

Note: The stable portion of the cash dividends is given in the projection for the end of second quarter and the fiscal year-end for the Fiscal Year Ending March 31, 2013 based on the Company's basic policy regarding appropriation of profits. Thus, the actual fiscal year-end dividend will be decided according to the consolidated financial results.

3. Consolidated Projections for the Fiscal Year Ending March 31, 2013 (April 1, 2012 to March 31, 2013)

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Recurring income		Net income		Net income per share
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥
Six Months Ending September 30, 2012	200,000	3.0	13,500	(14.3)	13,500	(15.5)	7,500	(6.6)	34.14
Full Year	440,000	(3.1)	30,000	(13.3)	30,000	(14.2)	17,500	(9.3)	79.66

4. Other Information

- (1) Changes in Significant Subsidiaries during the Period (Changes in Specified Subsidiaries Resulting in the Change in Scope of Consolidation): No
- (2) Changes in Accounting Policies, Changes in Accounting Estimation and Restatement
  - a. Changes due to revisions to accounting standards and other regulations: No
  - b. Changes due to other reasons: No
  - c. Changes in accounting estimation: No
  - d. Restatement: No
- (3) Number of Issued Shares (Common Stock)
  - a. Total number of issued shares at the end of period (including treasury stock)
    - As of March 31, 2012 222,000,000 shares
    - As of March 31, 2011 240,000,000 shares
  - b. Number of shares of treasury stock at the end of the period
    - As of March 31, 2012 2,308,176 shares
    - As of March 31, 2011 3,497,884 shares
  - c. Average number of shares during the period
    - For the Fiscal Year ended March 31, 2012 225,464,803 shares
    - For the Fiscal Year ended March 31, 2011 239,810,150 shares

(Reference) Non-consolidated Information

1. Non-consolidated Results for the Fiscal Year Ended March 31, 2012 (April 1, 2011 to March 31, 2012)

(1) Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Recurring income	
	¥ million	%	¥ million	%	¥ million	%
Fiscal Year Ended March 31, 2012	12,417	120.3	9,834	238.9	9,684	242.8
Fiscal Year Ended March 31, 2011	5,635	(41.4)	2,902	(58.4)	2,825	(56.3)

	Net income		Net income per share	Net income per share (diluted)
	¥ million	%	¥	¥
Fiscal Year Ended March 31, 2012	(2,944)	–	(13.05)	–
Fiscal Year Ended March 31, 2011	1,435	(80.3)	5.98	5.98

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	¥ million	¥ million	%	¥
As of March 31, 2012	336,430	224,451	66.7	1,021.13
As of March 31, 2011	329,240	247,143	75.1	1,044.50

(Reference)

Equity: 224,451 million yen (as of March 31, 2012), 247,143 million yen (as of March 31, 2011)

2. Non-consolidated Projections for the Fiscal Year Ending March 31, 2013 (April 1, 2012 to March 31, 2013)

(Percentages indicate year-on-year changes.)

	Net sales		Recurring income		Net income		Net income per share
	¥ million	%	¥ million	%	¥ million	%	¥
Full Year	18,000	45.0	13,800	42.5	14,200	–	64.60

\* Implementation status of review

This Financial Report was exempt from review which was based on Financial Instruments and Exchange Law of Japan. As of the fiscal year disclosing, review for the financial statements are under way.

\* Explanation on appropriate use of the projections of business results, etc.

- Forward-Looking Statements:

Forward-looking statements that have been released prior to this document are based on management's estimates, assumptions, projections and information available at the time of its publications. A number of factors could cause actual results to differ materially from expectations.

- To obtain the additional materials:

The additional materials of the Financial Results will be posted on the Company's website.