Financial Highlights for the Fiscal Year Ended March 2013

NAMCO BANDAI Holdings Inc.: Consolidated Financial Results

### Summary of Income Statement

<table>
<thead>
<tr>
<th>FY2007.3</th>
<th>FY2008.3</th>
<th>FY2009.3</th>
<th>FY2010.3</th>
<th>FY2011.3</th>
<th>FY2012.3</th>
<th>FY2013.3</th>
<th>% vs. prior year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Sales</td>
<td>459,132</td>
<td>460,473</td>
<td>462,399</td>
<td>478,547</td>
<td>474,178</td>
<td>454,210</td>
<td>487,241</td>
</tr>
<tr>
<td>Gross Profit</td>
<td>168,079</td>
<td>164,072</td>
<td>164,023</td>
<td>162,753</td>
<td>139,414</td>
<td>167,502</td>
<td>88,308</td>
</tr>
<tr>
<td>Operating Income</td>
<td>20,729</td>
<td>25,389</td>
<td>41,246</td>
<td>57,821</td>
<td>48,241</td>
<td>58,672</td>
<td>39,477</td>
</tr>
<tr>
<td>Recurring Income</td>
<td>45,615</td>
<td>36,198</td>
<td>24,513</td>
<td>1,907</td>
<td>16,399</td>
<td>34,960</td>
<td>28,050</td>
</tr>
<tr>
<td>Net Income</td>
<td>42,244</td>
<td>33,578</td>
<td>10,214</td>
<td>45,698</td>
<td>25,212</td>
<td>59,788</td>
<td>25,003</td>
</tr>
</tbody>
</table>

### Net Sales by Segment

<table>
<thead>
<tr>
<th>FY2007.3</th>
<th>FY2008.3</th>
<th>FY2009.3</th>
<th>FY2010.3</th>
<th>FY2011.3</th>
<th>FY2012.3</th>
<th>FY2013.3</th>
<th>% vs. prior year</th>
</tr>
</thead>
<tbody>
<tr>
<td>To and Hobby</td>
<td>185,585</td>
<td>180,164</td>
<td>167,725</td>
<td>148,643</td>
<td>158,374</td>
<td>177,994</td>
<td>89,411</td>
</tr>
<tr>
<td>Content</td>
<td>194,683</td>
<td>195,546</td>
<td>184,529</td>
<td>167,741</td>
<td>179,917</td>
<td>225,563</td>
<td>116,686</td>
</tr>
<tr>
<td>Amusement Facility</td>
<td>88,196</td>
<td>89,829</td>
<td>77,269</td>
<td>65,362</td>
<td>62,337</td>
<td>61,032</td>
<td>29,872</td>
</tr>
<tr>
<td>Other</td>
<td>20,800</td>
<td>19,809</td>
<td>19,009</td>
<td>15,793</td>
<td>18,503</td>
<td>27,482</td>
<td>12,867</td>
</tr>
<tr>
<td>Elimination and Corporate</td>
<td>-20,334</td>
<td>-23,937</td>
<td>-20,182</td>
<td>-18,921</td>
<td>-24,953</td>
<td>-37,901</td>
<td>-17,237</td>
</tr>
<tr>
<td>Total</td>
<td>459,132</td>
<td>460,473</td>
<td>462,399</td>
<td>478,547</td>
<td>474,178</td>
<td>454,210</td>
<td>487,241</td>
</tr>
</tbody>
</table>

### Operating Income by Segment

<table>
<thead>
<tr>
<th>FY2007.3</th>
<th>FY2008.3</th>
<th>FY2009.3</th>
<th>FY2010.3</th>
<th>FY2011.3</th>
<th>FY2012.3</th>
<th>FY2013.3</th>
<th>% vs. prior year</th>
</tr>
</thead>
<tbody>
<tr>
<td>To and Hobby</td>
<td>17,403</td>
<td>14,309</td>
<td>11,533</td>
<td>10,786</td>
<td>13,812</td>
<td>16,112</td>
<td>6,451</td>
</tr>
<tr>
<td>Content</td>
<td>21,887</td>
<td>19,530</td>
<td>11,648</td>
<td>7,780</td>
<td>3,902</td>
<td>17,063</td>
<td>20,136</td>
</tr>
<tr>
<td>Amusement Facility</td>
<td>4,004</td>
<td>1,631</td>
<td>392</td>
<td>294</td>
<td>1,778</td>
<td>2,360</td>
<td>1,051</td>
</tr>
<tr>
<td>Other</td>
<td>1,071</td>
<td>1,071</td>
<td>1,071</td>
<td>1,071</td>
<td>1,071</td>
<td>1,071</td>
<td>1,071</td>
</tr>
<tr>
<td>Elimination and Corporate</td>
<td>-2,068</td>
<td>-2,068</td>
<td>-1,762</td>
<td>-1,762</td>
<td>-1,762</td>
<td>-1,762</td>
<td>-1,762</td>
</tr>
<tr>
<td>Total</td>
<td>42,224</td>
<td>33,411</td>
<td>22,234</td>
<td>1,883</td>
<td>16,399</td>
<td>34,960</td>
<td>27,753</td>
</tr>
</tbody>
</table>

### Operating Income by Region

<table>
<thead>
<tr>
<th>FY2007.3</th>
<th>FY2008.3</th>
<th>FY2009.3</th>
<th>FY2010.3</th>
<th>FY2011.3</th>
<th>FY2012.3</th>
<th>FY2013.3</th>
<th>% vs. prior year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Americas</td>
<td>52,315</td>
<td>52,623</td>
<td>48,337</td>
<td>29,269</td>
<td>28,021</td>
<td>24,313</td>
<td>13,068</td>
</tr>
<tr>
<td>Europe</td>
<td>37,763</td>
<td>46,387</td>
<td>45,004</td>
<td>45,955</td>
<td>37,023</td>
<td>33,266</td>
<td>11,749</td>
</tr>
<tr>
<td>Asia</td>
<td>12,805</td>
<td>14,726</td>
<td>13,522</td>
<td>17,112</td>
<td>16,777</td>
<td>18,134</td>
<td>8,460</td>
</tr>
<tr>
<td>Elimination and Corporate</td>
<td>-2,683</td>
<td>-3,012</td>
<td>-2,269</td>
<td>-2,768</td>
<td>-2,409</td>
<td>-3,242</td>
<td>1,064</td>
</tr>
<tr>
<td>Total</td>
<td>459,132</td>
<td>460,473</td>
<td>462,399</td>
<td>478,547</td>
<td>474,178</td>
<td>454,210</td>
<td>487,241</td>
</tr>
</tbody>
</table>

### Reference: Net Sales by Region (External sales after elimination)

<table>
<thead>
<tr>
<th>FY2007.3</th>
<th>FY2008.3</th>
<th>FY2009.3</th>
<th>FY2010.3</th>
<th>FY2011.3</th>
<th>FY2012.3</th>
<th>FY2013.3</th>
<th>% vs. prior year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Japan</td>
<td>33,127</td>
<td>24,480</td>
<td>15,863</td>
<td>5,937</td>
<td>23,756</td>
<td>38,373</td>
<td>28,191</td>
</tr>
<tr>
<td>Americas</td>
<td>3,376</td>
<td>2,318</td>
<td>872</td>
<td>-3,324</td>
<td>-5,658</td>
<td>-8,867</td>
<td>290</td>
</tr>
<tr>
<td>Europe</td>
<td>5,253</td>
<td>6,830</td>
<td>6,248</td>
<td>-388</td>
<td>-1,212</td>
<td>-1,720</td>
<td>62</td>
</tr>
<tr>
<td>Asia</td>
<td>2,130</td>
<td>2,854</td>
<td>2,289</td>
<td>2,768</td>
<td>2,409</td>
<td>3,242</td>
<td>1,064</td>
</tr>
<tr>
<td>Elimination and Corporate</td>
<td>-2,683</td>
<td>-3,012</td>
<td>-2,269</td>
<td>-2,768</td>
<td>-2,409</td>
<td>-3,242</td>
<td>1,064</td>
</tr>
<tr>
<td>Total</td>
<td>42,224</td>
<td>33,411</td>
<td>22,234</td>
<td>1,883</td>
<td>16,399</td>
<td>34,960</td>
<td>27,753</td>
</tr>
</tbody>
</table>

### Other Data

<table>
<thead>
<tr>
<th>FY2007.3</th>
<th>FY2008.3</th>
<th>FY2009.3</th>
<th>FY2010.3</th>
<th>FY2011.3</th>
<th>FY2012.3</th>
<th>FY2013.3</th>
<th>% vs. prior year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital Investments</td>
<td>20,331</td>
<td>19,757</td>
<td>14,658</td>
<td>11,587</td>
<td>10,768</td>
<td>12,808</td>
<td>7,508</td>
</tr>
<tr>
<td>Depreciation</td>
<td>21,200</td>
<td>24,766</td>
<td>22,545</td>
<td>18,988</td>
<td>18,000</td>
<td>18,142</td>
<td>8,587</td>
</tr>
<tr>
<td>R&amp;D Investments</td>
<td>32,116</td>
<td>34,934</td>
<td>33,864</td>
<td>38,525</td>
<td>40,102</td>
<td>41,183</td>
<td>20,472</td>
</tr>
<tr>
<td>Advertising Expenses</td>
<td>30,031</td>
<td>30,549</td>
<td>28,409</td>
<td>29,514</td>
<td>28,782</td>
<td>33,384</td>
<td>14,375</td>
</tr>
<tr>
<td>Personnel Expenses</td>
<td>36,024</td>
<td>37,280</td>
<td>35,004</td>
<td>39,201</td>
<td>40,357</td>
<td>43,546</td>
<td>20,925</td>
</tr>
</tbody>
</table>

Forward-looking Statements: This document contains figures that are based on the information currently available to management and estimates involving uncertain factors thought likely to have an effect on future results.
### Group Total

**Net Sales by Character**

<table>
<thead>
<tr>
<th>Character</th>
<th>FY11.3</th>
<th>FY12.3</th>
<th>FY2013.3</th>
<th>FY2014.3(Plan)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Full Year</td>
<td>Full Year</td>
<td>1st Half</td>
<td>Full Year</td>
</tr>
<tr>
<td>Mobile Suit Gundam</td>
<td>38.2</td>
<td>44.7</td>
<td>31.7</td>
<td>65.2</td>
</tr>
<tr>
<td>Masked Rider</td>
<td>26.4</td>
<td>31.9</td>
<td>14.0</td>
<td>34.0</td>
</tr>
<tr>
<td>ONE PIECE</td>
<td>15.4</td>
<td>28.8</td>
<td>15.0</td>
<td>33.9</td>
</tr>
<tr>
<td>Power Rangers</td>
<td>13.7</td>
<td>20.2</td>
<td>8.8</td>
<td>20.8</td>
</tr>
<tr>
<td>Pretty Cure</td>
<td>13.6</td>
<td>11.5</td>
<td>6.2</td>
<td>11.6</td>
</tr>
</tbody>
</table>

### Toys and Hobby Business

**Net Sales by Character (BANDAI non-consolidated)**

<table>
<thead>
<tr>
<th>Character</th>
<th>FY11.3</th>
<th>FY12.3</th>
<th>FY2013.3(Plan)</th>
<th>FY2014.3(Plan)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Full Year</td>
<td>Full Year</td>
<td>1st Half</td>
<td>Full Year</td>
</tr>
<tr>
<td>Masked Rider</td>
<td>23.0</td>
<td>28.3</td>
<td>11.2</td>
<td>27.1</td>
</tr>
<tr>
<td>Mobile Suit Gundam</td>
<td>13.4</td>
<td>15.6</td>
<td>8.1</td>
<td>16.5</td>
</tr>
<tr>
<td>Pretty Cure</td>
<td>12.5</td>
<td>10.7</td>
<td>5.7</td>
<td>10.6</td>
</tr>
<tr>
<td>Anpanman</td>
<td>8.6</td>
<td>9.6</td>
<td>4.6</td>
<td>10.0</td>
</tr>
<tr>
<td>Power Rangers</td>
<td>9.2</td>
<td>13.0</td>
<td>4.9</td>
<td>9.6</td>
</tr>
<tr>
<td>ONE PIECE</td>
<td>6.8</td>
<td>11.2</td>
<td>4.4</td>
<td>8.3</td>
</tr>
<tr>
<td>DRAGON BALL</td>
<td>2.7</td>
<td>4.4</td>
<td>2.4</td>
<td>4.8</td>
</tr>
<tr>
<td>Battle Spirits</td>
<td>3.4</td>
<td>4.8</td>
<td>1.8</td>
<td>4.2</td>
</tr>
<tr>
<td>The Little Battlers</td>
<td>0.2</td>
<td>3.6</td>
<td>2.0</td>
<td>3.3</td>
</tr>
<tr>
<td>Tamagotchi</td>
<td>2.9</td>
<td>4.0</td>
<td>0.8</td>
<td>3.2</td>
</tr>
<tr>
<td>Ultraman</td>
<td>2.8</td>
<td>1.8</td>
<td>1.0</td>
<td>2.0</td>
</tr>
</tbody>
</table>

**Digital Card Game Machine: installed units**

As of end of March 2013: 31,730 units (Japan)

### Content Business

**Sales by category**

<table>
<thead>
<tr>
<th>Category</th>
<th>FY11.3</th>
<th>FY2012.3</th>
<th>FY2013.3</th>
<th>FY2014.3(Plan)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Full Year</td>
<td>Full Year</td>
<td>1st Half</td>
<td>Full Year</td>
</tr>
<tr>
<td>Arcade Game Machine</td>
<td>56.0</td>
<td>73.4</td>
<td>33.7</td>
<td>71.8</td>
</tr>
<tr>
<td>Game Software</td>
<td>81.2</td>
<td>86.0</td>
<td>31.5</td>
<td>84.4</td>
</tr>
<tr>
<td>Others, elimination</td>
<td>24.3</td>
<td>32.5</td>
<td>51.4</td>
<td>107.3</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>179.9</td>
<td>225.5</td>
<td>116.6</td>
<td>263.5</td>
</tr>
</tbody>
</table>

※Others, elimination: Network, Visual and music content, etc.
1) Home Video Game Software

【Home video game software titles and unit sales】

<table>
<thead>
<tr>
<th></th>
<th>FY2013.3</th>
<th></th>
<th>FY2014.3(Plan)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1st Half</td>
<td>Full Year</td>
<td>1st Half</td>
<td>Full Year</td>
</tr>
<tr>
<td></td>
<td># of Titles</td>
<td>Unit Sales</td>
<td># of Titles</td>
<td>Unit Sales</td>
</tr>
<tr>
<td>Japan</td>
<td>75</td>
<td>3,362</td>
<td>149</td>
<td>9,433</td>
</tr>
<tr>
<td>U.S.</td>
<td>16</td>
<td>3,380</td>
<td>62</td>
<td>9,606</td>
</tr>
<tr>
<td>Europe</td>
<td>13</td>
<td>2,397</td>
<td>71</td>
<td>5,546</td>
</tr>
<tr>
<td>Group Total</td>
<td>104</td>
<td>9,139</td>
<td>282</td>
<td>24,585</td>
</tr>
<tr>
<td>Localized versions</td>
<td>65</td>
<td>185</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

※After elimination of localized versions

<table>
<thead>
<tr>
<th></th>
<th>FY2013.3</th>
<th></th>
<th>FY2014.3(Plan)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1st Half</td>
<td>Full Year</td>
<td>1st Half</td>
<td>Full Year</td>
</tr>
<tr>
<td></td>
<td># of Titles</td>
<td>Unit Sales</td>
<td># of Titles</td>
<td>Unit Sales</td>
</tr>
<tr>
<td>Japan</td>
<td>31</td>
<td>3,500</td>
<td>79</td>
<td>9,700</td>
</tr>
<tr>
<td>U.S.</td>
<td>17</td>
<td>1,800</td>
<td>50</td>
<td>7,300</td>
</tr>
<tr>
<td>Europe</td>
<td>13</td>
<td>2,900</td>
<td>39</td>
<td>5,600</td>
</tr>
<tr>
<td>Group Total</td>
<td>61</td>
<td>8,200</td>
<td>168</td>
<td>22,500</td>
</tr>
<tr>
<td>Localized versions</td>
<td>30</td>
<td>94</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

※After elimination of localized versions

【FY2013.3: Main Game Titles】

<table>
<thead>
<tr>
<th>Title Name</th>
<th>Platform</th>
<th>Region</th>
<th>Unit Sales (thousand)</th>
</tr>
</thead>
<tbody>
<tr>
<td>TEKKEN TAG TOURNAMENT 2</td>
<td>PS3・XB360・WiiU</td>
<td>J/US/E</td>
<td>1,500</td>
</tr>
<tr>
<td>SOUL CARIBUR V</td>
<td>PS3・XB360</td>
<td>J/US/E</td>
<td>1,050</td>
</tr>
<tr>
<td>NARUTO ULTIMATE NINJA STORM 3</td>
<td>PS3・XB360</td>
<td>US/E</td>
<td>1,000</td>
</tr>
<tr>
<td>NARUTO ULTIMATE NINJA STORM GENERATIONS</td>
<td>PS3・XB360</td>
<td>J/US/E</td>
<td>760</td>
</tr>
<tr>
<td>One Piece Kaizok Musou 2</td>
<td>PS3・VITA</td>
<td>J</td>
<td>590</td>
</tr>
<tr>
<td>RUN FOR MONEY</td>
<td>3DS</td>
<td>J</td>
<td>520</td>
</tr>
<tr>
<td>TALES OF XILLIA 2</td>
<td>PS3</td>
<td>J</td>
<td>500</td>
</tr>
<tr>
<td>TAIKO DRUM MASTER 3DS</td>
<td>3DS</td>
<td>J</td>
<td>470</td>
</tr>
</tbody>
</table>

J: Japan  US: United States  E: Europe

2) Arcade Game Machines

【Sales Breakdown】

【Japan】

<table>
<thead>
<tr>
<th>Product Category</th>
<th>FY11.3 Full Year</th>
<th>FY2012.3 Full Year</th>
<th>FY2013.3 1st Half</th>
<th>FY2014.3(Plan) 1st Half</th>
</tr>
</thead>
<tbody>
<tr>
<td>Video Game</td>
<td>5.6</td>
<td>4.5</td>
<td>6.9</td>
<td>12.2</td>
</tr>
<tr>
<td>Electrical-Mechanical Games</td>
<td>3.4</td>
<td>5.0</td>
<td>2.1</td>
<td>4.1</td>
</tr>
<tr>
<td>Medal Games</td>
<td>2.3</td>
<td>2.8</td>
<td>0.6</td>
<td>3.5</td>
</tr>
<tr>
<td>Other</td>
<td>12.8</td>
<td>16.5</td>
<td>7.4</td>
<td>18.1</td>
</tr>
<tr>
<td>Machine Sales Total</td>
<td>24.1</td>
<td>28.8</td>
<td>17.0</td>
<td>37.9</td>
</tr>
<tr>
<td>Prize Sales</td>
<td>20.7</td>
<td>25.5</td>
<td>14.8</td>
<td>28.5</td>
</tr>
<tr>
<td>Total</td>
<td>44.8</td>
<td>54.3</td>
<td>31.8</td>
<td>66.4</td>
</tr>
</tbody>
</table>

【Overseas】

<table>
<thead>
<tr>
<th>NAMCO America and NAMCO Europe Machine Sales Total</th>
<th>FY11.3 Full Year</th>
<th>FY2012.3 Full Year</th>
<th>FY2013.3 1st Half</th>
<th>FY2014.3(Plan) 1st Half</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>4.1</td>
<td>4.9</td>
<td>1.9</td>
<td>5.4</td>
</tr>
</tbody>
</table>

※Figures include transactions among Group Companies
### Amusement Facility Business

#### Number of facilities

<table>
<thead>
<tr>
<th></th>
<th>Directly Managed Facilities</th>
<th>Japan</th>
<th>FY11.3</th>
<th>FY12.3</th>
<th>FY13.3</th>
<th>FY14.3</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Start of term</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Openings</td>
<td>5</td>
<td>10</td>
<td>5</td>
<td>8</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>Closures</td>
<td>11</td>
<td>16</td>
<td>3</td>
<td>3</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Increase/Decrease</td>
<td>-6</td>
<td>-6</td>
<td>2</td>
<td>5</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>End of term</td>
<td>217</td>
<td>211</td>
<td>213</td>
<td>216</td>
<td>220</td>
</tr>
<tr>
<td></td>
<td>Start of term</td>
<td>41</td>
<td>29</td>
<td>22</td>
<td>22</td>
<td>20</td>
</tr>
<tr>
<td></td>
<td>Openings</td>
<td>12</td>
<td>7</td>
<td>3</td>
<td>3</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Closures</td>
<td>-12</td>
<td>-7</td>
<td>-2</td>
<td>-2</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>End of term</td>
<td>29</td>
<td>22</td>
<td>20</td>
<td>20</td>
<td>21</td>
</tr>
<tr>
<td></td>
<td>Start of term</td>
<td>14</td>
<td>12</td>
<td>12</td>
<td>11</td>
<td>11</td>
</tr>
<tr>
<td></td>
<td>Openings</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Closures</td>
<td>3</td>
<td>2</td>
<td>0</td>
<td>3</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>Increase/Decrease</td>
<td>-1</td>
<td>0</td>
<td>-3</td>
<td>-1</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>End of term</td>
<td>10</td>
<td>10</td>
<td>10</td>
<td>7</td>
<td>6</td>
</tr>
<tr>
<td></td>
<td>Start of term</td>
<td>289</td>
<td>268</td>
<td>255</td>
<td>255</td>
<td>254</td>
</tr>
<tr>
<td></td>
<td>Openings</td>
<td>7</td>
<td>12</td>
<td>6</td>
<td>9</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>Closures</td>
<td>28</td>
<td>25</td>
<td>6</td>
<td>10</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>Increase/Decrease</td>
<td>-21</td>
<td>-13</td>
<td>-1</td>
<td>3</td>
<td>13</td>
</tr>
<tr>
<td></td>
<td>End of term</td>
<td>268</td>
<td>255</td>
<td>255</td>
<td>254</td>
<td>257</td>
</tr>
</tbody>
</table>

#### Revenue-sharing Facilities

<table>
<thead>
<tr>
<th></th>
<th>Japan</th>
<th>U.S.</th>
<th>Europe</th>
<th>Asia</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Openings</td>
<td>19</td>
<td>14</td>
<td>1</td>
<td>1</td>
<td>3</td>
</tr>
<tr>
<td>Closures</td>
<td>19</td>
<td>20</td>
<td>23</td>
<td>15</td>
<td>65</td>
</tr>
<tr>
<td>Total</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td>3</td>
</tr>
</tbody>
</table>

| Facilities Total | 1,102 | 1,265 | 1,278 | 1,271 | 1,294 | 1,333 |

#### Same store sales year on year (Japan)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>FY2014.3</td>
<td>95.0%</td>
<td>87.9%</td>
<td>98.9%</td>
<td>93.5%</td>
<td>95.5%</td>
<td>94.3%</td>
<td>97.1%</td>
<td>95.5%</td>
</tr>
<tr>
<td>FY2013.3</td>
<td>88.1%</td>
<td>97.0%</td>
<td>98.5%</td>
<td>94.5%</td>
<td>98.0%</td>
<td>102.2%</td>
<td>95.7%</td>
<td>98.3%</td>
</tr>
<tr>
<td>FY2012.3</td>
<td>99.8%</td>
<td>99.7%</td>
<td>97.6%</td>
<td>98.9%</td>
<td>92.4%</td>
<td>85.3%</td>
<td>107.5%</td>
<td>94.9%</td>
</tr>
<tr>
<td>FY2011.3</td>
<td>111.2%</td>
<td>99.8%</td>
<td>104.1%</td>
<td>105.0%</td>
<td>101.8%</td>
<td>110.3%</td>
<td>93.3%</td>
<td>101.3%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>FY2014.3</td>
<td>98.3%</td>
<td>93.6%</td>
<td>97.4%</td>
<td>96.3%</td>
<td>97.9%</td>
<td>104.3%</td>
<td>101.4%</td>
<td>101.4%</td>
<td>99.0%</td>
</tr>
<tr>
<td>FY2013.3</td>
<td>88.1%</td>
<td>97.0%</td>
<td>98.5%</td>
<td>94.5%</td>
<td>98.0%</td>
<td>102.2%</td>
<td>95.7%</td>
<td>98.3%</td>
<td>96.4%</td>
</tr>
<tr>
<td>FY2012.3</td>
<td>99.8%</td>
<td>99.7%</td>
<td>97.6%</td>
<td>98.9%</td>
<td>92.4%</td>
<td>85.3%</td>
<td>107.5%</td>
<td>94.9%</td>
<td>96.8%</td>
</tr>
<tr>
<td>FY2011.3</td>
<td>111.2%</td>
<td>99.8%</td>
<td>104.1%</td>
<td>105.0%</td>
<td>101.8%</td>
<td>110.3%</td>
<td>93.3%</td>
<td>101.3%</td>
<td>101.0%</td>
</tr>
</tbody>
</table>