Note: History of Group companies before the management integration of Bandai and Namco. Company names and place names are as of the date cited.

Manufacturing in May 1966.)

Bandai's History

		Ballual	5 HISTOR	У	
		1950s		July	Company name was changed to BANDAI. Paid-in capital was ¥20 million.
1950	•	Bandaiya was founded in the Kikuyabashi section of Asakusa in Taito-ku, Tokyo (President: Naoharu Yamashina). Paid-in capital was ¥1 million. The company conducted sales of celluloid toys as well as metallic toys (passenger cars), rubber swimming rings, etc. First original BANDAI product was launched: Rhythm Ball.	1963	November December	Bandai Transport was established. Assigned representative to New York and began sales in the U.S. Due to growth of operations, moved to new office building in Komagata 1-chome, Asakusa, Taito-ku, Tokyo. Astroboy was launched as BANDAI's first TV character toy.
1951	March April	• Export sales commenced. • B26, the first BANDAI original metallic toy, was launched.			
1953	April July	 Accompanying the expansion of export operations, shipment and warehouse facilities were newly established in Komagata, Asakusa, Taito-ku, Tokyo. Product Inspection Department established to perform checks on all products. A research unit was established to improve the quality of BANDAI brand metallic toys and to conduct R&D in new 			Astroboy ®手塚プロダクション
		products. • Transport Division (predecessor of BANDAI LOGIPAL INC.) was established.	1964	January	• Remote control (RC) toy car became a major hit.
1955	January	Waraku Works (predecessor of BANDAI Manufacturing) was established.	1965	:	 Racing Car Set enjoyed an enormous boom in sales. Toy manufacturing complex completed in Mibu, Tochigi Prefecture.
	June	 Office building newly constructed in Komagata 2-chome, Asakusa, Taito-ku, Tokyo. The BC logo was created by combining the first letters in BANDAI Company. 	1966		Crazy Foam launched. Sold 2.4 million units in three months due to intensive campaign, centered on TV promotion.
	November	 A product guarantee system—an industry first—was launched in conjunction with the <i>Toyopet Crown</i> (1956 version) model car. 	1967	May	 BANDAI's new trademark (the BANDAI Baby) formulated. Bandai Automobile established. Water Motor series became a hit. Thunderbirds series of electrically powered toys
		0			launched. New Model Toys Department launched sales of plastic models.
1050		Toyopet Crown	1968	New York I	ipper series was a big hit, winning a gold medal at the nternational Innovative Products Exhibition. • Customer service center established.
1958	July	First TV advertisement aired with the catchphrase "The Red Box means a BC-guaranteed toy." Metal model cars were comparable and and areducts.	1969	November	Acquisition of plant in Shimizu City, Shizuoka Prefecture. Start of production of plastic models, such as the Automobile series. Thurderbirds 2 and the Poetle series.
1959	July	Metal model cars were commercialized and products with the labels of car series from around the world were launched.			Automobile series, Thunderbirds 2, and the Beetle series. 1970s
		Trademark (commonly known as the Banzai mark) was established to express the motto that quality is the highest priority.	1970	September	• Tonka Japan established.
		1960s	1971	: -	 Bandai Models established. Established Popy as a specialist character toys manufacturer.
1960	March July	 Direct overseas sales started. Bandai Toys Company established (transferred to Bandai Overseas Supply in 1971). 	1973		 MiniMini Fish launched. Jumbo Machinder Mazinger Z won the Grand Prix prize at the 4th International Trade Fair Toy Concours.
1961	June	Name of Waraku Works was changed to BC Manufacturing. (Name was changed to BANDAI Manufacturing in May 1966.)			2.2 Emiliano de Marcollo Indy Comburs.

Namco's History

1950s

1955 June

• Nakamura Manufacturing Ltd. established in Ikegami, Ota-ku, Tokyo (President: Masaya Nakamura). Capital: ¥300,000. Started in the amusement business with the installation of two children's mechanical horse rides on the rooftop of a department store in Yokohama.



wo wooden rocking-horse rides installed on the rooftop of a department store in Yokohama

- 1957 Headquarters office established in Ginza, Tokyo. Started sales of amusement machines.
- **1959** Reorganized to form Nakamura Manufacturing Co., Ltd. Capital: ¥5 million.

1960s

1963 • Installed the *Roadway Ride* on the rooftop of Mitsukoshi Department Store in Nihonbashi, Tokyo. Subsequently expanded business to each Mitsukoshi store.



- **1965** Established the Production Department. *Periscope*, developed by the Production Department, became a major hit.
- **1966** Established main production facility in Ota-ku, Tokyo. Expanded activities of development and production departments.
 - Began to use Nakamura Manufacturing brand mark.



1967 • Opened Osaka office in Namba, Osaka.

1970s

- **1970** Established Yaguchi plant in Yaguchi, Ota-ku, Tokyo.
 - Developed Racer, a driving simulation game. Projection equipment using 3D models that were innovative for the time period became popular, and it became a hit machine.



- **1971** Use of NAMCO brand name began.
- **1974** Acquired Atari (Japan) Corp. from Atari Corp., of the U.S. Entered the video game business.
- **1975** Began full-scale research into robot technologies. Developed President Lincoln Robot.



1976 • Developed *F-1* driving simulation game machine. Became popular in Japan and overseas.



F-1 driving simulation game machine

- **1977** Changed company name to NAMCO LIMITED. Capital: ¥240 million.
 - NAMCO ENTERPRISES ASIA LTD. established.
 - Developed *Shoot Away*, a mirror-projection-type gun shooting game.
- 1978 June
- Established NAMCO AMERICA INC. in California, U.S.
- Developed Submarine, a submarine game machine.
- Introduced Gee-Bee, the first original amusement machine.



- **1979** Introduced *Galaxian*, a shooting game machine. Became popular, centered on young consumers, and became a major hit in Japan and overseas.
 - · Developed Pitch In, a machine that measured the speed of a pitched ball.



Note: History of Group companies before the management integration of Bandai and Namco. Company names and place names are as of the date cited

			Bandai's H		
1974		by Mazinger Z became a major hit. • Three Group companies (BANDAI, Popy, and Tonka Japan) implemented an industry-first, full-page newspaper advertisement.			
1975	January October		er-alloy Mazinger Z ナミック企画 NDAI Group		
1976	October	 Jumbo Machinder exported to Mattel, of the U.S. Became a best seller in 1977 under the name Shogun. Published Ugoku E-Hon and entered the publishing industry. Established Popy Mibu factory. 			
1977	April June	Started sales of capsule toys through vending machines. BANDAI (H.K.) CO., LTD., established as overseas manufacturing base in Hong Kong. Launch of Mogura-Tataki Game, which became a major hit in the following year, 1978, and was included in Nikkei's list of hit products. Mogura-Tataki Game			
1978	September October	 • Bandai Publishing established. • Launch of <i>LSI Baseball</i>, which later became a hit electronic game. • BANDAI AMERICA INCORPORATED established as U.S. sales base. 			
1979	Novembe	• B-I Electronics and B-I Mibu established. • Candy-Candy Nurse's Bag became one of the biggest- ever hit products among girls' character toys.			
		1980s			
1980	May	Makoto Yamashina was appointed president and representative director, and Naoharu Yamashina was appointed chairman.			

80	May	• Makoto Yamashina was
	-	appointed president and
		representative director,
		and Naoharu Yamashina
		was appointed chairman.
	July	 Gundam plastic models
		launched, starting a
		major boom.
		Table Issue shared

· Tonka Japan changed

its company name to Mameet

November • Celent established.



Gundam RX-78 plastic model

History 1981 January BANDAI FRANCE S.A. established as sales base in Furone • Entered the candy toy market. March 1982 • June • BANDAI UK LTD. established in the U.K. • Frontier Department established as planning and October production unit for animations and films. **November** • Emotion Ltd. established. Opened Emotion video shop, the first video shop authorized by the Japan Video Software Association. 1983 March Absorption-type merger of seven companies— Popy, Bandai Models, Bandai Manufacturing, Bandai Overseas, Mameet, Celent, and Bandai Publishing. Capital increased to ¥711.39 million. • Corporate identity introduced. New BANDAI philosophy established—"Dreams and Creation." • Kinnikuman capsule toy launched; became a major hit. **August** • Apparel Department established. • A.E. Planning established to conduct sales of visual packaged software. **December** • Launched *Darosu*, an industry-first original video animation. 1984 • April • Launched Air Condition series, which was created from original video software music and video. • Gundam plastic model series surpassed 100 million units since the launch. **December** • Fuman (H.K.) Co., Ltd., established in Hong Kong. 1985 May Advanced into the Chinese market with the establishment of a Japan-China joint venture firm, China Fuman (Fujian) Toys Co., Ltd., in Fujian Province, **November •** First Famicon software, *Kinnikuman-Muscle Tag Match*, launched. Became a major hit with sales of one million units. 1986 January • BANDAI listed on the Second Section of the Tokyo Stock Exchange. Capital: ¥240 million. **February** • *Nekonyanbo* became a major hit. **September** • Entered the movie field by cooperating in the production of The Baby Elephant. **1987** • Products related to Saint Seiya (Knights of the Zodiac) series became hits. Joint venture firm BANDAI AND K.C. CO., LTD., March established in Thailand. • Released Royal Space Force: The Wings of Oneamis, a full-length original animation feature.

• Quick Curl launched. Entered the field of practical

• Chairman Naoharu Yamashina was appointed executive

• Contract signed with The Walt Disney Company. Video

lifestyle sundries.

products launched.

May



national tournament, which was participated in by amateur robot enthusiasts. • Introduced the Nyamco maze-solving robot.

1980s

1980 • Introduced PAC-MAN. Became a major hit

NAMCO sponsored the micromouse

in Japan and overseas.



- **1981** Introduced the *Mappy* maze-solving robot.
 - Established the IP Rights Department. Began full-scale initiatives to protect in-house copyrights.
- **1982** Introduced the *Pole Position* racing game machine.
- **1983** Introduced the *Xevious* shooting game machine. Became highly popular due to beautiful graphics and story.
 - · Developed robot for Cosmo Hoshimaru, the mascot character for the International Science Technology Exposition.



- **1984** Launched *Galaxian*, the first home video game for the Famicon.
 - · Introduced the first product in the Tower of Druaga series of RPG gam machines.



- **1985** New headquarters building completed in Ota-ku, Tokyo.
 - Developed Talking Aid, a mobile communication device.
- **1986** Capital participation in Italian Tomato Ltd.
 - Established the New Technology Foundation with the objective of fostering the development of science and technology.
 - · Introduced Sweet Land, a candy prize machine
 - · Launched Professional Baseball Family Stadium, a Famicon software.

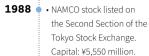


Family Stadium

Namco's History

1987 • Main sponsor of the Japan performance of the musical Starlight Express.

 Developed Final Lap, the industry's first driving game with built-in communications functions





- Established Yokohama Future Laboratory in Yokohama City.
- Tie-up with JCGL, a computer graphics (CG) production company. Entered a wide range of CG video business areas, from acceptance of production orders to the provision of videos.
- Presented first original video product, Mirai Ninja: Keiunkiningaiden, at the Tokyo International Fantastic Film Festival. Also launched as an amusement machine.
- Developed Winning Run, the first racing game to use polygon technology.



- 1989 Jointly developed Eunos Roadstar Driving Simulator in cooperation with Mazda Motor Corp.
 - Developed the Wani Wani Panic action game.



©Bandai Namo

1990s

- **1990** NAMCO AMERICA INC. began direct sales of amusement machines in
 - NAMCO AMERICA INC. acquired Atari Operations Inc. Commenced amusement facility operations in the U.S.
 - Established Namco Hometek Inc. as a U.S. base for home video games.
 - At the International Garden and Greenery Exposition, exhibited and operated Galaxian³ and The Tower of Drugga—large-scale amusement facilities based on the hyper-entertainment concept
 - Developed the Cosmo Gangs action game machine.
- **1991** September Stock listed on the First Section of the Tokyo Stock Exchange. Capital: ¥6,984 million.
 - November Established NAMCO EUROPE LTD., in London, U.K.
 - Opened Plabo Sennichimae, a large-scale amusement facility.

Note: History of Group companies before the management integration of Bandai and Namco. Company names and place names are as of the date cited.

Bandai's History

		Bandai'	s History	/	
1988	April July August	Media Department established. Made full-scale entry into the visual products business. Sales of CARDDASS started. BANDAI listed on the First Section of the Tokyo Stock	1995	July October	Technical Design Center (Tochigi) went into operation. Three companies established in the U.S.—BANDAI HOLDING CORP., BANDAI DIGITAL ENTERTAINMENT CORP., and BANDAI ENTERTAINMENT INC.
		Exchange. • Cooperated in the production of the musical <i>The Forest</i> is Alive/Twelve Months of Nina.	1996	March	Launch of the <i>Pippin Atmark</i> . Bandai Trading (Shanghai) Co., Ltd., established in Shanghai.
1989	January	• Completed head office building in Komagata, Taito-ku, Tokyo.		Novembe	r • Tamagotchi launched.
	October	Advanced into the music field (launch of the Emotion label).			
		1990s			
1990	January	Name of Shinsei Manufacturing was changed to Yutaka Co., Ltd.			Tamagotchi
	August	Bandai Transport registered on the over-the-counter market (currently, JASDAQ).			©BANDAI
		Sally the Witch Spikatact surpassed one million units.	1997	April	• Hyper Yo-Yo launched.
1991	-	Bandai (Taiwan) Co., Ltd., established as local company in Taiwan.			6 6
	April	 Chara-Can, which packaged toys with drinks through a tie-up with Suntory, are a big hit. 			
	October	Tosho, Dairin, and Seiko merged to establish HAPPINET CORPORATION.			Hyper Yo-Yo
1992	September	Name of Bandai Transport was changed to			©BANDAI
	October	BANDAI LOGIPAL INC. BANDAI's visual products business transferred to BANDAI VISUAL CO., LTD.		June	 Launched <i>Tamapichi</i>, a PHS phone that incorporated <i>Tamagotchi</i> functions. Takashi Mogi was appointed president and
1993	• Products	related to Pretty Guardian Sailor Moon became major hits.		July	representative director. • Group companies Kaken, Angel, and B-I merged to
		3484		August	establish MegaHouse Corporation. HAPPINET CORPORATION offered its stock on the over-the-counter market (currently, the First Section of the Tokyo Stock Exchange).
	Sailor Moor	n series		October	Founder Naoharu Yamashina passed away (October 28, age 79).
		p・テレビ朝日・東映アニメーション related to <i>Power Ranger</i> s became major hits in the U.S.	1998	Decembe	 HAPPINET CORPORATION listed on the Second Section of the Tokyo Stock Exchange.
	e's		1999	March	Takeo Takasu was appointed president and representative director.
	Power Rand				 WonderSwan, a new mobile game machine, launched. Start of service for Dokodemo Aso Vegas, the first content for NTT DOCOMO's i-mode.
	©1993 SABAN			May	• DIGIMON ADVENTURE became an animation. • Gundam plastic models surpassed cumulative total
1994	March	SUNRISE INC. became a Group company		Septembe	sales of 300 million units. • HANA-BI, whose production BANDAI VISUAL participate in, won the Golden Lion award at the 54th Venice
				October	International Film Festival. Concluded agreement with Mattel, of the U.S., regarding joir business development (contract covering the Japanese
				Novembe	market canceled in December 2003). r • <i>Primo Puel</i> talking stuffed toys launched.

Namco's History

1992 • **February** • Opened Namco Wonder Eggs, the first urban theme park, for a limited time in Futakotamagawa, Tokyo.



Namco Wonder Egg:

• Established Brent Leisure Ltd. to strengthen manufacturing in Europe and sales in the U.K.

1993 • Established NAMCO OPERATIONS EUROPE LTD., in the U.K.

- Opened Namco Wonder City Tsurumi, a comprehensive amusement facility in Tsurumi-ku, Yokohama, with NAMCO acting as developer for the first time.
- Introduced *Ridge Racer*, a racing game machine including *System 22*, a real-time, 3D CG system board.



RIGGE Racer ©Bandai Namco E

- Acquired Aladdin's Castle, Inc., the largest amusement facility operator in the U.S.
- Established Shanghai Namco Ltd. as a joint venture in China.
- Opened Tamago Teikoku, which offered a land of entertainment alchemy, on a site adjacent to Namco Wonder Eggs.

1994 • Launched *Ridge Racer* for the PlayStation at the same time as the hardware launch.

- Opened Yokohama Creative Center, a development base, in Kanagawa-ku, Yokohama City.
- Established NAMCO CYBERTAINMENT INC. through the merger of two NAMCO Group companies in the U.S.
- Introduced TEKKEN, a polygon martial arts game using System 11, a 3D CG system board developed jointly with Sony Computer Entertainment Inc.



TEKKEN

1995 • Developed Alpine Racer, an experience game machine.

December • Launched Tales of Phantasia, the first product in

the *Tales of...* series for the Super Famicon.

1996 July • Opened Namco NAMJATOWN, one of Japan's largest



Namco NAMJATO

- Established subsidiaries in Spain, France, Germany, and Israel.
- Opened Namco Wondertower Kyoto, an urban comprehensive amusement facility.
- **1997** January Capital tie-up with Nikkatsu Corporation (canceled in 2005).
 - Established XS ENTERTAINMENT INC. to manage multipurpose amusement facilities in the North American market.
 - Opened Namco Station at the County Hall, a large-scale entertainment facility in a former county hall building in London, U.K.
 - Three CG works selected for prizes by SIGGRAPH, a CG conference in the U.S.
- **1999** August Launched *Soulcalibur*, a weapon-based fighting game for the Dreamcast.
 - October Established Monolith Software Inc., a home video game
 - development company. **November-** Proposed barrier-free entertainment designs. Entered
 - nursing care business with the aim of combining the themes of "play" and "welfare."
 - **December** Launched Namco Station, a mobile phone site for i-mode service. Expanded content business.
 - Began to supply LCD units for pachinko machines.

@Project.hack

History

Note: History of Group companies before the management integration of Bandai and Namco. Company names and place names are as of the date cited

Bandai's History

May • Invested in confectionery manufacturer Tohato Inc. 2000s 2000s July • Opened Bandai Museum, a character museum 2000 March 2000 March • HAPPINET CORPORATION listed on the First Section of • Launched Ridge Racer V for the PlayStation 2 at the (closed in August 2006). • Entered the building block market through cooperation the Tokyo Stock Exchange. August same time as the hardware launch. • BANDAI KOREA CO., LTD., established in South Korea. with Mega Bloks Inc., the world's second-largest • Opened the Namco Digital Hollywood Game Lab school • Content for i-mode became popular and surpassed manufacturer of toy building blocks. in collaboration with Digital Hollywood Co., Ltd. one million paid subscribers. · Zatoichi, whose production BANDAI VISUAL participated • Established Namco Ecolotec Limited to conduct Network Department established. in, won the Silver Lion for Best Director award at the development of environmental machines. April 60th Venice International Film Festival. · Character Research Institute established. Simultaneously launched • Invested in Sotsu Agency (currently, SOTSU CO., LTD.). Total number of BANDAI CHANNEL paid viewings versions of the Mr. Driller **September** • Network Department spun off from BANDAI to establish surpassed three million. home video game for **December** • BANDAI NETWORKS listed on JASDAQ. BANDALNETWORKS CO., LTD. three different platforms. • BANDAI VISUAL listed on the Second Section of the October • BANPRESTO CO., LTD., listed on the Second Section of August In cooperation with Tokyo Stock Exchange. the Tokyo Stock Exchange. Sony Computer · Capital tie-up with Seika Note Co., Ltd. Entertainment, jointly Mr. Driller 2004 March ©Bandai Namco Entertainment In • Kaette Kita! Tamagotchi Plus launched. 2003 🎈 March developed the System 246 2001 March BHK TRADING LTD. established. • Cumulative total shipments of Gundam series home board, which was based • Cumulative total sales of Gashapon HG series surpassed video games surpassed 20 million units. on PlayStation 2 technology. July • New headquarters building completed. 100 million units. **October** • Obtained license to distribute *PAC-MAN* for Sharp August • 1/12-scale Zaku model (overall height: approximately • Opened World Toy Museum in Karuizawa, exhibiting Corp.'s Zaurus. 1.5 m) was exhibited at the "C3 PRE" character culture antique toys (closed in November 2007). **December** • Opened Namco Entertainment World Tokyo Pitan City event and became a topic of conversation. • BANPRESTO concluded basic agreement to take over in Daiba, Tokyo. the operation of the ASAKUSA HANAYASHIKI • Opened the Chi-Kou-Raku Internet facility in Nagoya amusement park. (closed in 2011). • For the film Daremo Shiranai, which was co-produced Mav • Launched MotoGP for the PlayStation 2. by BANDAI VISUAL, lead Yuya Yagira won the Best Actor award at the Cannes International Film Festival. **2001** • Formed Team Namja, a group of producers of commercial spaces. · Participated in the Shanghai International Character As the first project, opened Yokohama Curry Museum (operator: Expo, China's first character event. Over nine days, 100,000 visitors attended. **February** • Introduced the TAIKO: DRUM MASTER amusement machine. • Cumulative total shipments of Zatchbell The Card Battle Hyper Hybrid Model MS-06F Zaku II surpassed 300 million units November • BANDAI VISUAL listed on JASDAQ. October 2002 March • BANDAI CHANNEL CO., LTD., established as an on-demand online distribution company. • Capital tie-up with Tsukuda Original. July ©電句誠/小学館・フジテレビ・東映アニメーショ • BANPRESTO listed on the First Section of the Tokyo Stock Exchange. · Steamboy released (directed by Katsuhiro Otomo). TAIKO: DRUM MASTER • Comprehensive master licensing contract concluded with 2003 March • Tsukuda Original and Wakui Corporation implemented Sanrio Company Ltd. for the character Cinnamoroll. November • Shuku Keitai Kaitsuu! Tamagotchi Plus launched. **October** • In collaboration with Benesse Corporation, a management integration and the company name was • Sponsorship provided for the activities of the theater opened Shima-Shima Town, a communication park changed to Palbox Co., Ltd. company Hikosen. for preschool children, in Kawasaki City. April • Name of Yutaka Co., Ltd., was changed to Popy Co., Ltd. • Cumulative total shipments of original character .hack game software in Japan and the U.S. reached 2005 April • Palbox transferred certain operations to MegaHouse **2002** • January • Launched Kotoba no Puzzle: Mojipittan, a home video game. **February** • Business tie-up with Nintendo Co., Ltd., in the home video game business. • Introduced Bihada Wakusei, a high-definition seal printing machine.

Namco's History

• Kyushiro Takagi was appointed president and representative director. • Opened Ikebukuro Gyoza Stadium in Namco NAMJATOWN. **November** • Launched *Tales of Destiny 2* for the PlayStation 2. • Established NAMCO TALES STUDIO LTD., a home video game development company. • Simultaneously launched versions of the Soulcalibur 2 home video game for three different platforms. • Introduced Big Sweet Land, a large-size-prize game that could be played by up to six players at once. • Launched *Tales of Symphonia* for the Nintendo GameCube. **November •** Opened Jiyugaoka Sweets Forest in Meguro-ku, Tokyo. **December** • Introduced *Dragon Chronicle*, a multiplayer fighting video game machine. **2004** • February • Opened Naniwa Gyoza Stadium in Umeda, Osaka. • Launched Katamari Damashii for the PlayStation 2. Namco Hometek and Flagship Studios concluded a partnership agreement for the development and sales of PC games. • Introduced Wangan Midnight MAXIMUM TUNE, a racing game machine. • Opened Kaikaya day service center in Yokohama City, Kanagawa Prefecture. **December** • Opened Kobe Sweets Harbor in Kobe City, Hyogo Prefecture. 2005 • February • Opened Tokyo Panya Street in Funabashi City, Chiba Prefecture. Shigeichi Ishimura was appointed president and representative director.

Bihada Wakusei

• Opened Namco Wonder Park Sapporo

Note: Company names and place names are as of the date cited.

Bandai Namco Group's History

From May 2005

2005 May

• The management integration of BANDAI and NAMCO was announced.

September • Establishment of holding company NAMCO BANDAI Holdings Inc. through the management integration of BANDAI and NAMCO. Takeo Takasu became president and representative director. Establishment of the BANDAI NAMCO Group.

November • With its 10th installment of for-sale DVDs in the series, cumulative shipment volume of Mobile Suit Gundam SFFD DESTINY surpassed one million units



December • Through a corporate separation, a portion of BANDAI's and NAMCO's management over affiliated companies was transferred to NAMCO BANDAI Holdings.



毎年村・車時アニメーション

2006 • DATA CARDDASS, a new card machine, became hugely popular.

- January North American operations were reorganized. The name of NAMCO Holding was changed to NAMCO BANDAI Holdings (USA), which became the U.S. regional holding
 - NAMCO BANDAI Holdings made BANDAI LOGIPAL a wholly owned subsidiary.

February • BANDAI VISUAL was listed on the First Section of the Tokyo Stock Exchange.

March

- The BANDAI Hobby Center, a production base for plastic models, was opened in Shizuoka Prefecture.
- Cumulative worldwide sales of the Tamagotchi Plus series surpassed 20 million units.
- The facility operation business was given to a remerged NAMCO.
- NAMCO BANDAI Games Inc. was established through the integration of BANDAI's home video game operations and NAMCO's home video game, amusement machine, and mobile phone game operations.

- Music company Lantis Co., Ltd., joined the Group.
- NAMCO BANDAI Will Inc. was certified as a special subsidiary as stipulated by Japan's Law for Employment, Promotion, etc., of the Disabled. • NAMCO BANDAI Holdings made BANPRESTO

a wholly owned subsidiary.

September • Opened NAMCO Wonder Park Hero's Base, a large-scale facility combining amusement and character merchandising, in Kawasaki City, Kanagawa Prefecture. • BANDAI made CCP Co., Ltd., a subsidiary.

November • Introduced *Mobile Suit Gundam Senjo no Kizuna*, an amusement machine that was developed through a collaborative effort by NAMCO BANDAI Games and BANPRESTO.

2007 • January • In Europe, NAMCO Holdings UK LTD. was established as a regional holding company and the operating companies were reorganized.

March

• NAMCO BANDAI Holdings entered a capital and business alliance with TOEI COMPANY, LTD., TOEI ANIMATION CO., LTD., and KADOKAWA GROUP HOLDINGS INC.

April May

- BANDAI started operation of Omochanomachi Bandai Museum, in Tochigi Prefecture. • BANDAI, the Ishimori Group, and ITOCHU Corporation
- NAMCO BANDAI Holdings acquired part of the shares of Fuiiva Co. Ltd.

entered a capital and business tie-up.

August

• The movie GLORY TO THE FILMMAKER!, which was co-produced by BANDAI VISUAL, won the Glory to the Filmmaker Award at the 64th Venice International

November • The vending machine capsule toy *Earth Capsule* won the Minister of Agriculture, Forestry and Fisheries Award in the eco-products category at the 4th Eco-products

December • Global cumulative shipments of the *Tales of...* series of software products for home video game consoles surpassed 10 million.

2008 January • BANDAI, TYO Productions Inc., and TSUBURAYA PRODUCTIONS Co., Ltd., formed a capital and business

February • BANDAI VISUAL and BANDAI NETWORKS became wholly owned subsidiaries of NAMCO BANDAI Holdings. following an exchange of shares.

April

- The home video game consoles and amusement machine operations of BANPRESTO were transferred to and integrated with the operations of NAMCO BANDAI Games. BANPRESTO focuses on prize operations, such as prizes for amusement machines.
- The administrative functions of major companies in the Group were consolidated into NAMCO BANDAI Holdings.
- Opened the Wonder Park Plus amusement facility in Hong Kong.
- BANDAI (SHENZHEN) CO., LTD., was established for the purpose of strengthening toy production control and quality assurance.

• Launched Soulcalibur IV for the PlayStation 3 and Xbox 360, and sales surpassed two million units.



- September Launched the Battle Spirits card game.
- **October** Cumulative sales of BD/DVD software *CODE GEASS*: Lelouch of the Rebellion series surpassed one million

November • *BEN10* character toys were hit products in markets worldwide.

Bandai Namco Group's History

2009 • February • NAMCO BANDAI Games Europe S.A.S. concluded a share purchase agreement with Atari Europe S.A.S.: a subsidiary of Infogrames Entertainment SA, relating to NAMCO BANDAI Games Europe's investment in a new game software distribution company was established by

March

- Seika Co., Ltd., which conducted stationery operations, was liquidated following a capital and business alliance with SUN-STAR STATIONERY CO. LTD.
- NAMCO BANDAI Games made D3PUBLISHER INC. a subsidiary
- NAMCO BANDAI Holdings received a fiscal 2008 Tokyo Stock Exchange Disclosure Award from the Tokyo Stock Exchange.

- Three-year Mid-term Plan began.
- Takeo Takasu was appointed chairman and representative director, and Shukuo Ishikawa was appointed president and representative director of NAMCO BANDAI Holdings.
- NAMCO BANDAI Games and BANDAI NETWORKS merged, with NAMCO BANDAI Games as the surviving company and BANDAI NETWORKS as the expiring company.
- BANDAI VISUAL and ANIME CHANNEL merged, with BANDAI VISUAL as the surviving company and ANIME CHANNEL as the expiring company.

• As part of the Green Tokyo Gundam Project a full-size, 18-meter-high Gundam statue was installed in Shiokaze Park, Tokyo



- NAMCO BANDAI Partners S.A.S. was made a wholly
- owned subsidiary. October • NAMCO BANDAI Online Inc. was established.

December • BANDAI CORPORACION MEXICO S.A. de C.V. was established in Mexico.

2010s

- **2010** February The BANDAI NAMCO Group Restart Plan was announced.
 - Mobile Suit Gundam UC (Unicorn) Vol. 1 implemented simultaneous global cross-media development.

- NAMCO BANDAI Live Creative Inc. was established. • As the first step in character-based entertainment areas,
- we began to introduce Tamagotchi Idol Park and Narikiri Athletic Ultra Heroes.

November • *NARUTO Shippuden: Ultimate Ninja Storm 2* for the PlayStation 3 and Xbox 360 sold more than one million units worldwide in the first month after its launch

2011 • The KAMEN RIDER series was a major hit.



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• TIGER & BUNNY, a TV animation from SUNRISE, was a hit.



• Banpresoft Co., Ltd., and Bec Co., Ltd., merged to form B.B.STUDIO CO., LTD.

- **2012** THE IDOLM@STER drew attention in a variety of categories, such as home video games and social games.
 - Products related to Aikatsu!, which is an original Group IP, became major hits.



- The Mid-term Plan, which included the vision "EMPOWER, GAIN MOMENTUM, AND ACCELERATE EVOLUTION," was announced.
- Shukuo Ishikawa became president and representative director of NAMCO BANDAI Holdings, and Kazunori Ueno became executive vice president and representative director.
- The Content Development Division was separated from NAMCO BANDAI Games, and NAMCO BANDAI Studios Inc. was established.
- Gundam Front Tokyo, a leading-edge entertainment space based on the Gundam series, was opened in Daiba, Tokyo.

September • BANDAI PHILIPPINES INC. was established.

Note: Company names and place names are as of the date cited.

Bandai Namco Group's History

2013 • In visual and music content, Love Live! School Idol Project became popular



October

March

April

August

October

April

 NAMCO BANDAI Studios Vancouver Inc. and NAMCO March BANDAI Studios Singapore Pte. Ltd. were established.

• In the U.S., broadcasts of PAC-MAN and the Ghostly June Adventures, a new animation, were aired. • For its 160th anniversary, ASAKUSA HANAYASHIKI August

implemented a commemorative year plan. • BANDAI made SUN-STAR STATIONERY a subsidiary.

2014 • *Yo-kai Watch-*related products became major hits. Start of sales in Asia

 THE IDOI M@STER MOVIE. a January theatrical release. became a hit.

 NAMCO BANDAI Holdings was selected as a recipient of the Excellence Award at

the fiscal 2013 Corporate Value Improvement Awards sponsored by the Tokyo Stock Exchange. • The English-language names of 31 Group companies

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April

were changed. The English-language name of NAMCO BANDAI Holdings June

was changed to BANDAI NAMCO Holdings Inc. Opened Nazo Tomo Cafe, a puzzle-solving cafe.

• Game apps for smartphones became popular in Japan. Start of full-sale network content business initiatives overseas, including Asia.

2015 • TEKKEN and Tales of... series reached their 20th anniversaries.

January • BANDAI NAMCO (SHANGHAI) CO., LTD., was established in Shanghai, China.

> • Start of Mid-term Plan announcing "NEXT STAGE: EMPOWER, GAIN MOMENTUM, ACCELERATE EVOLUTION."

• Name of BANDAI NAMCO Games was changed to BANDAI NAMCO Entertainment Inc.

• Division producing IP products for children and families was separated from SUNRISE to establish BANDAI NAMCO Pictures INC.

• BANDAI NAMCO Live Creative made Grand-Slam Ltd. a subsidiary.

• At BANDAI NAMCO Holdings, Shukuo Ishikawa became June chairman and representative director and Mitsuaki Taguchi became president and representative director.

• Start of distribution of IDOLiSH7 game app for smartphones. Developed into a hit as original Group IP. **September** • BANDAI NAMCO Group reached the 10th anniversary of its establishment.

> • In one week after the start of online distribution, THE IDOLMO STER CINDERELLA GIRLS: STARLIGHT STAGE game app for smartphones surpassed four million



October • BANDAI NAMCO INDIA PRIVATE LIMITED was established.

November • BANDAI received METI Minister's Award, the highest award, at the fiscal 2015 Large Manufacturer and Importer Category of the Awards for Best Contributors to Product Safety. We were certified as the first Product Safety Contributor Gold Company in this category, in which we have won an award three times.

• GIRLS und PANZER der Film was released and became a long-running hit in theaters for more than a year.

December • The idol unit μ's, which was created from *Love Live!* School Idol Project, became a hit.

2016 • Tamagotchi and NAMJATOWN reached their 20th anniversaries.

January • The headquarters functions of five Group companies, including BANDAI NAMCO Holdings, were relocated to

Minato-ku, Tokyo, in stages. • Implemented reorganization in Asia. BANDAI NAMCO Holdings ASIA CO., LTD., became the regional

headquarters WiZ Co., Ltd., was made a subsidiary.

• Opened the VR ZONE Project i Can, a VR entertainment research facility, in Daiba, Tokyo, on a limited-time basis.

• DRAGON BALL Z DOKKAN BATTLE, a popular smartphone game app, surpassed 100 million downloads worldwide



Bandai Namco Group's History

2017 • Masaya Nakamura, the founder of NAMCO, passed away on January 22 at the age of 91

March

 Shukuo Ishikawa, chairman and representative director of BANDAI NAMCO Holdings, was awarded the Legion of Honour in the rank of chevalier by the French

- Started a new system that separates the operating company function and the holding company function
- Established BANDAI NAMCO Technica Inc.
- Opening of SPACE ATHLETIC TONDEMI, a nextgeneration athletic facility

• Opened VR ZONE SHINJUKU, a VR entertainment facility in Shinjuku, on a limited-time basis.



 THE GUNDAM BASE TOKYO, Japan's first official comprehensive facility centered on Gundam plastic models, opened in Daiba, Tokyo,

September • BANDAI VISUAL made Actas Inc. a subsidiary. • Start of exhibition of actual-size Unicorn Gundam statue

in Daiba, Tokyo

December • Establishment of regional headquarters BANDAI NAMCO Holdings CHINA CO., LTD., in China.

2018 • The BANDAI NAMCO Group, Shueisha Inc., and TOEI ANIMATION Co., Ltd., sponsored the DRAGON BALL NORTH AMERICA TOUR, which visited seven cities in North America.

February • BANDAI SPIRITS CO., LTD., established to take over the mature fan base business of BANDAI and the lotteryrelated and new businesses of BANPRESTO (businesses transferred in April).

• Started the Mid-term Plan with the vision of "CHANGE for the NEXT-EMPOWER, GAIN MOMENTUM, ACCELERATE EVOLUTION."

 Amusement machine business division of BANDAI NAMCO Entertainment transferred to NAMCO LIMITED. Name of NAMCO LIMITED was changed to BANDAI NAMCO Amusement Inc.

• BANDAI VISUAL merged with Lantis. Company name was changed to BANDAI NAMCO Arts Inc.

• Grand-Slam merged into BANDAI NAMCO Live Creative. • VS PARK, a variety sports facility, opened in EXPO CITY,

 Announcement of joint development of Mobile Suit Gundam series live-action film by SUNRISE and LEGENDARY.

September • Equity investment by SUNRISE in Sublimation Inc., a CG production company.

- October Establishment of BANDAI NAMCO Collectibles LLC to strengthen business in toys for the mature fan base in North America
 - Establishment of BANDAI NAMCO Network Services Inc. and BANDAI NAMCO Amusement Lab Inc.

November • Establishment of the BANDAI NAMCO Content Fund.

• LOGIPAL EXPRESS received the Minister's Award from the Ministry of Land, Infrastructure, Transport and Tourism at the 2018 Eco-Driving Activity Contest.

- **2019** Establishment of business bases in Shanghai, China, by the Toys and Hobby Business, the Real Entertainment Business, and the IP Creation Business.
 - A DRAGON BALL event tour—DRAGON BALL WORLD ADVENTURE—was held in eight cities around the world.



Mobile Suit Gundam reached its 40th anniversary.

• Establishment of SUNRISE BEYOND INC., an animation production company.

- Implementation of absorption-type merger with BANDAI SPIRITS CO., LTD., as the surviving company and BANPRESTO CO., LTD., as the expiring company.
- Implementation of absorption-type merger with PLEX Co., Ltd., as the surviving company and WiZ Co., Ltd., as the expiring company.
- Establishment of BANDAI NAMCO Sevens Inc. and BANDAI NAMCO Research Inc.
- Company name of SUNRISE MUSIC Publishing Co., Ltd., changed to SUNRISE Music INC.
- Cumulative total shipments of *Gundam* plastic models surpassed 500 million units.

• Cumulative worldwide sales of Tales of... series home video games surpassed 20 million units

• BANDAI NAMCO Holdings Inc. was selected as a

component issue for the Nikkei 225. • BANDAI NAMCO Entertainment Inc. acquired the

management rights of the Shimane Susanoo Magic, a professional basketball team in the B.LEAGUE.

September • BANDAI NAMCO Mobile S.L. was established in Spain to handle development and marketing of mobile content for Europe and the Americas.

Note: Company names and place names are as of the date cited.

Bandai Namco Group's History

October

- SHUEISHA BANDAI NAMCO (SHANGHAI) CO., LTD., was established as a joint venture by BANDAI NAMCO Holdings Inc. and Shueisha Inc.
- BANDAI NAMCO Holdings Inc. was selected as a component issue for the TOPIX 100.
- BANDAI made HEART CORPORATION a wholly owned subsidiary

November • The Lantis music label of BANDAI NAMCO Arts Inc. reached its 20th anniversary.

2020s

- **2020** PAC-MAN and Gundam plastic models reached their 40th anniversaries.
 - Products related to DEMON SLAYER: Kimetsu no Yaiba became major hits.

March May

- SOTSU CO., LTD., became a wholly owned subsidiary.
- Cumulative worldwide sales of DARK SOULS III, a home video game jointly developed by Bandai Namco Entertainment Inc. and FromSoftware, Inc., surpassed 10 million units
- **September** Cumulative worldwide sales of *TEKKEN* series home video games surpassed 50 million units.
- October Reflector Entertainment Ltd., which develops home video game titles, was made a subsidiary of BANDAI NAMCO Entertainment Europe S.A.S.

- **December** Completed new building at BANDAI Hobby Center, a manufacturing base for plastic models.
 - Opened GUNDAM FACTORY YOKOHAMA, which exhibits an 18 meter life-size moving Gundam, in Yamashita Euto, Yokohama



- Concluded partnership for PAC-MAN with the National Basketball Association (NBA), a men's professional basketball league in North America.
- Cumulative total sales of the Charapaki series of toy-related confectionery items surpassed 50 million units.

2021 • February • Opened capsule toy store "Gashapon 'no' department store" Ikebukuro Flagship Store, one of the largest capsule toy specialty stores in the world, in Ikebukuro, Tokyo. With 3,010 installed machines, the store is recognized by Guinness World Records™



April

- Implemented reorganization from the previous five-Unit system to a three-Unit system.
- Masaru Kawaguchi became the president and representative director of BANDAI NAMCO Holdings Inc.
- Started the Gunpla Recycling Project, through which Gundam plastic model runners (plastic model frame sections) are collected from customers and recycled.
- Formulated the Bandai Namco Group Sustainability Policy.
- BANDALCO ITD received the Commissioner of the Japan Patent Office Award in the 2021 Intellectual Property Achievement Awards.
- A life-sized Freedom Gundam statue exhibit was opened in Shanghai, China.

September • BANDAI NAMCO Holdings France S.A.S. and BANDAI NAMCO Entertainment Europe S.A.S. merged into BANDAI NAMCO Europe S.A.S.

• Gundam served as PR ambassador of the Japan Pavilion at Expo 2020 Dubai

2022 January

- BANDAI NAMCO Toys & Hobby (SHANGHAI) CO., LTD., merged into BANDAI NAMCO Entertainment (SHANGHAI)
- **February** Announced plan to exhibit a pavilion at Expo 2025 Osaka, Kansai, Japan,

March

- Global sales of ELDEN RING, a home video game jointly developed by BANDAI NAMCO Entertainment Inc. and FromSoftware, Inc., surpassed 13.4 million units as of March 31, 2022.
- Announces prospects for the Gundam Metaverse Project, the first scheme of the new IP Metaverse initiative aimed at connecting with fans through IP.
- BANDAI AMERICA INC. and BANDAI NAMCO Collectibles LLC merged and renamed as Bandai Namco Toys and Collectibles America.

• Established Bandai Namco's Purpose "Fun for All into the Future" as the ultimate definition of the Group and redesigned the corporate logo.

BANDAI NAMCO

- · Commenced three-year Mid-term Plan based on the Midterm Vision of "Connect with Fans."
- SUNRISE INC. (video production company), BANDAI NAMCO Arts Inc.'s film production business, and BANDAI NAMCO Rights Marketing Inc. merged into Bandai Namco Filmworks Inc
- Music business of BANDAI NAMCO Arts Inc. (producer of music and other live events), BANDAI NAMCO Live Creative Inc., and SUNRISE Music INC. merged into Bandai Namco Music Live Inc.
- Bandai Namco Holdings Inc. transitioned from the First Section to the Prime Market of the Tokyo Stock Exchange (TSE) due to restructuring of the TSE.

Bandai Namco Group's History

• Bandai Namco Holdings Inc. entered into a sponsorship agreement with the U.S.-based Major League Baseball



• A life-size Gundam statue was unveiled and GUNDAM PARK FUKUOKA, a Gundam-themed multi-purpose entertainment complex, was opened in Fukuoka City, Fukuoka Prefecture.

June

- Bandai Namco Aces Inc. is established.
- Bandai Namco Cross Store, which offer in one venue products from Bandai Namco Group companies and experience-based events, opened in Yokohama and



• ONE PIECE Card Game was launched and became

- Bandai Namco Europe S.A.S. made Limbic Entertainment GmbH, which conducts game development, etc., into a subsidiary.
- Broadcasting commenced for Mobile Suit Gundar THE WITCH FROM MERCURY.



 Bandai Namco Filmworks Inc. entered a capital participation agreement with ANIMA Inc., a computer graphics production company.

December • BANDAI SPIRITS CO., LTD., made SUNRISE INC. (currently, Bandai Namco Nui Inc.), a manufacturer of stuffed toys, into a subsidiary.

• The no-loser character lottery *Ichibankuji* celebrates its 20th anniversary

2023 January • TAMASHII NATIONS STORE SHANGHAL the first overseas flagship store for TAMASHII NATIONS, an integrated brand for collectible items for the mature fan base, opened in Shanghai, China.

February • *ELDEN RING*, a home video game jointly developed by Bandai Namco Entertainment Inc. and FromSoftware Inc.,

• A share split with a ratio of three shares for every one share of common stock was implemented by Bandai Namco Holdings Inc.

surpassed 20 million units in cumulative worldwide sales.

• namco TOKYO, an amusement complex in Tokyu Kabukicho Tower, was opened.

- Opened Bandai Namco Cross Store Camden London in the United Kingdom, marking the first overseas opening of a Bandai Namco Cross Store.
- September Bandai Namco Filmworks Inc. made echoes Inc., which produces digital contents such as vertical scrolling comics, a wholly owned subsidiary.
- **November** Formulated the Bandai Namco Group Human Rights Policy, which formalizes the Group's approach and initiatives toward human rights.
- 2024 January Released film Mobile Suit Gundam SEED FREEDOM.



 Bandai Co., Ltd. invests in YLAB STUDIOS, the Japanese subsidiary of South Korea-based WEBTOON Studios.

February • MegaHouse Corporation CEO awarded the Knight's Cross, an Order of Merit of the Republic of Hungary, in recognition of efforts to increase awareness of Rubik's Cube through many years of planning and sales activities.

- Established Bandai Namco Base Inc., which will operate and manage concert hall facilities planned to open in Shibuya, Tokyo, in spring of 2026.
- Bandai Namco Filmworks Inc. turned Fightbit co., Ltd., an animation production company, into a wholly owned
- Bandai Namco Group joined in the Ministry of Economy, Trade and Industry's GX League.

• SHADOW OF THE ERDTREE, the large-scale DLC for ELDEN RING, a home console game published by Bandai Namco Entertainment Inc. and developed by FromSoftware, Inc., sold a total of five million copies globally in the three days following its release.