

CONSOLIDATED STATEMENTS OF INCOME AND CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

Bandai Namco Holdings Inc. and Consolidated Subsidiaries
Years Ended March 31, 2025 and 2026

Consolidated Statements of Income

	Millions of yen		Thousands of U.S. dollars (note)
	2025	2026	2026
Net sales	¥1,241,513	¥1,348,246	\$ 8,432,865
Cost of sales	746,327	817,074	5,110,547
Gross profit	495,185	531,172	3,322,317
Selling, general and administrative expenses	314,956	341,654	2,136,944
Operating profit	180,229	189,517	1,185,373
Other income (loss):			
Interest and dividend income	4,732	4,986	31,188
Interest expenses	(391)	(491)	(3,077)
Foreign exchange gains (losses)	(767)	2,259	14,131
Penalty	(884)	(384)	(2,404)
Share of profit (loss) of entities accounted for using equity method	2,699	4,816	30,125
Gain (loss) on sales of investment securities, net	423	1,270	7,946
Loss on valuation of investment securities	(487)	(605)	(3,786)
Gain (loss) on sale of shares of subsidiaries and associates, net	(32)	(2,954)	(18,477)
Impairment losses	(1,526)	(696)	(4,354)
Other	127	(18)	(115)
	3,892	8,181	51,175
Profit before income taxes	184,122	197,699	1,236,548
Income taxes	54,764	56,773	355,099
Profit	129,358	140,926	881,449
Profit attributable to non-controlling interests	56	275	1,720
Profit attributable to owners of parent	¥ 129,301	¥ 140,651	\$ 879,728

	Yen		U.S. dollars (note)
	2025	2026	2026
Per share data			
Net assets at March 31	¥ 1,225.02	¥1,342.11	\$8.39
Earnings per share:			
Basic	197.88	217.49	1.36
Diluted	—	—	—
Cash dividends applicable to period	71.00	73.00	0.46

Consolidated Statements of Comprehensive Income

	Millions of yen		Thousands of U.S. dollars (note)
	2025	2026	2026
Profit	¥129,358	¥140,926	\$881,449
Other comprehensive income:			
Valuation difference on available-for-sale securities	36,096	(12,670)	(79,252)
Deferred gains or losses on hedges	(1,028)	1,776	11,111
Revaluation reserve for land	(5)	—	—
Foreign currency translation adjustment	1,131	15,713	98,280
Remeasurements of defined benefit plans, net of tax	2,418	853	5,338
Share of other comprehensive income of entities accounted for using equity method	89	(7)	(48)
Total other comprehensive income	38,702	5,664	35,428
Comprehensive income	¥168,060	¥146,590	\$ 916,877
Comprehensive income attributable to:			
Comprehensive income attributable to owners of parent	¥168,004	¥146,315	\$915,157
Comprehensive income attributable to non-controlling interests	56	275	1,720

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

Bandai Namco Holdings Inc. and Consolidated Subsidiaries
Years Ended March 31, 2025 and 2026

Year ended March 31, 2025

	Shareholders' equity					Accumulated other comprehensive income						Millions of yen	
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	¥10,000	¥53,321	¥579,417	¥ (19,293)	¥623,445	¥ 49,262	¥ 1,022	¥(4,016)	¥ 29,637	¥ 166	¥76,071	¥306	¥699,823
Dividends of surplus			(39,918)		(39,918)								(39,918)
Profit attributable to owners of parent			129,301		129,301								129,301
Change in scope of equity method			1		1								1
Purchase of treasury shares				(35,000)	(35,000)								(35,000)
Cancellation of treasury shares		(9,942)		9,942	—								—
Disposal of treasury shares		111		134	246								246
Change in treasury shares arising from change in equity in entities accounted for using equity method				3	3								3
Net changes in items other than shareholders' equity						36,189	(1,030)	(5)	1,131	2,418	38,702	56	38,758
Balance at end of period	¥10,000	¥43,491	¥668,802	¥(44,214)	¥678,079	¥ 85,451	¥ (8)	¥(4,022)	¥30,769	¥2,584	¥114,774	¥362	¥793,216

Year ended March 31, 2026

	Shareholders' equity					Accumulated other comprehensive income						Millions of yen	
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	¥10,000	¥43,491	¥668,802	¥(44,214)	¥678,079	¥ 85,451	¥ (8)	¥ (4,022)	¥30,769	¥2,584	¥114,774	¥362	¥793,216
Dividends of surplus			(53,738)		(53,738)								(53,738)
Profit attributable to owners of parent			140,651		140,651								140,651
Change in scope of consolidation					—							5	5
Change in scope of consolidation - foreign currency translation adjustment					—				(290)		(290)		(290)
Purchase of treasury shares				(24,758)	(24,758)								(24,758)
Cancellation of treasury shares		(35,083)		35,083	—								—
Disposal of treasury shares		209		530	739								739
Change in treasury shares arising from change in equity in entities accounted for using equity method				(0)	(0)								(0)
Change in ownership interest of parent due to transactions with non-controlling interests			(629)		(629)								(629)
Net changes in items other than shareholders' equity						(12,683)	1,780	—	16,003	853	5,954	275	6,229
Balance at end of period	¥10,000	¥7,987	¥755,714	¥(33,359)	¥740,342	¥72,768	¥1,772	¥(4,022)	¥46,482	¥3,437	¥120,438	¥642	¥861,424

Year ended March 31, 2026

	Shareholders' equity					Accumulated other comprehensive income						Thousands of U.S. dollars (note)	
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	\$62,546	\$272,023	\$4,183,152	\$(276,545)	\$4,241,177	\$534,475	\$(53)	\$(25,160)	\$192,453	\$16,164	\$717,877	\$2,267	\$4,961,323
Dividends of surplus			(336,117)		(336,117)								(336,117)
Profit attributable to owners of parent			879,728		879,728								879,728
Change in scope of consolidation					—							32	32
Change in scope of consolidation - foreign currency translation adjustment					—				(1,817)		(1,817)		(1,817)
Purchase of treasury shares				(154,856)	(154,856)								(154,856)
Cancellation of treasury shares		(219,437)		219,437	—								—
Disposal of treasury shares		1,309		3,315	4,625								4,625
Change in treasury shares arising from change in equity in entities accounted for using equity method				(3)	(3)								(3)
Change in ownership interest of parent due to transactions with non-controlling interests			(3,937)		(3,937)								(3,937)
Net changes in items other than shareholders' equity						(79,328)	11,138	—	100,097	5,338	37,245	1,720	38,966
Balance at end of period	\$62,546	\$ 49,958	\$4,726,762	\$(208,652)	\$4,630,615	\$455,146	\$11,085	\$(25,160)	\$290,733	\$21,502	\$753,306	\$4,020	\$5,387,943