

Bandai Namco Holdings Inc.

Consolidated Financial Report for the Third Quarter (Nine Months) of the Fiscal Year Ending March 31, 2026

February 5, 2026

DISCLAIMER

- This document is a translation of the cover page of the original “Kessan Tanshin” in Japanese. It is an abridged document until the completed translated version is available via the Company’s website.
- Bandai Namco Holdings Inc. provides this translation for your reference and convenience only and without any warranty as to its accuracy or otherwise. In the event of any discrepancy, the original “Kessan Tanshin” in Japanese shall prevail.
- This document contains forward-looking statements that are based on management’s estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

Bandai Namco Holdings Inc.

Stock Listing: Tokyo Stock Exchange

Code Number: 7832

(URL: <https://www.bandainamco.co.jp/>)**February 5, 2026****Consolidated Financial Report for the Third Quarter (Nine Months) of
the Fiscal Year Ending March 31, 2026 (Japanese GAAP)**

Representative: Yuji Asako, President and Representative Director

Contact: Takashi Tsuji, Director, CFO

Scheduled starting date for dividend payments: -

The Financial Highlights of the Financial Results: Yes

The information session of the Financial Results: Yes (for institutional investors and analysts)

* Figures are in millions of yen, rounded down

**1. Consolidated Results for the Third Quarter (Nine Months) of the Fiscal Year Ending March 31, 2026
(April 1, 2025 to December 31, 2025)****(1) Consolidated Operating Results (For the Nine Months Ended December 31, 2025)**

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit	
	¥ million	%	¥ million	%	¥ million	%
Third Quarter (Nine Months) of the Fiscal Year Ending March 31, 2026	1,002,243	4.9	157,395	(12.2)	166,484	(10.2)
Third Quarter (Nine Months) of the Fiscal Year Ended March 31, 2025	955,663	23.8	179,233	129.0	185,413	106.9

	Profit attributable to owners of parent		Basic earnings per share		Diluted earnings per share	
	¥ million	%	¥	¥	¥	¥
Third Quarter (Nine Months) of the Fiscal Year Ending March 31, 2026	115,044	(10.6)	177.73			-
Third Quarter (Nine Months) of the Fiscal Year Ended March 31, 2025	128,699	113.1	196.72			-

(Note) Comprehensive income: 115,549 million yen [(30.1)%] (FY2026.3 3Q), 165,241 million yen [77.5%] (FY2025.3 3Q)

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	¥ million	¥ million	%
As of December 31, 2025	1,169,415	855,136	73.1
As of March 31, 2025	1,102,636	793,216	71.9

(Reference) Equity: 854,404 million yen (as of December 31, 2025), 792,853 million yen (as of March 31, 2025)

2. Cash Dividends

	Annual cash dividends				
	End of first quarter	End of second quarter	End of third quarter	Fiscal year-end	Total
Fiscal Year Ended March 31, 2025	–	¥11.00	–	¥60.00	¥71.00
Fiscal Year Ending March 31, 2026	–	¥23.00	–		
Fiscal Year Ending March 31, 2026 (Projections)				¥50.00	¥73.00

(Note) Revision to the projections of cash dividends for the Fiscal Year Ending March 31, 2026: Yes

For details of the revision to the projections of cash dividends, please refer to “Notice Regarding Revisions to Consolidated Projections and Projections of Cash Dividends for the Fiscal Year Ending March 31, 2026” announced today (February 5, 2026).

3. Consolidated Projections for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥
Full Fiscal Year	1,300,000	4.7	181,000	0.4	190,000	1.9	130,000	0.5	200.83

(Note) Revision to the projections: Yes

Consolidated projections for the full fiscal year ending March 31, 2026 (announced on November 6, 2025) are revised in this document. For details of the revisions to the consolidated projections, please refer to “Notice Regarding Revisions to Consolidated Projections and Projections of Cash Dividends for the Fiscal Year Ending March 31, 2026” announced today (February 5, 2026).

* Notes

(1) Significant Changes in Scope of Consolidation during the Period: No

(2) Application of Special Accounting for Preparing the Quarterly Consolidated Financial Statements: Yes

(3) Changes in Accounting Policies, Changes in Accounting Estimation and Restatement

- a) Changes in accounting policies due to revisions to accounting standards and other regulations: No
- b) Changes in accounting policies due to other reasons: No
- c) Changes in accounting estimation: No
- d) Restatement: No

(4) Number of Issued Shares (Common Shares)

a) Total number of issued shares at the end of the period (including treasury shares)	
As of December 31, 2025	650,000,000 shares
As of March 31, 2025	660,000,000 shares
b) Number of treasury shares at the end of the period	
As of December 31, 2025	2,634,006 shares
As of March 31, 2025	12,782,466 shares
c) Average number of shares during the period (cumulative from the beginning of the fiscal year)	
For the Third Quarter (Nine Months) of the Fiscal Year Ending March 31, 2026	647,307,918 shares
For the Third Quarter (Nine Months) of the Fiscal Year Ended March 31, 2025	654,233,563 shares

* Review of the Japanese-language originals of the attached consolidated financial statements by certified public accountants or an audit firm: Yes (voluntary)

* Explanation on appropriate use of the projections of business results, etc.

- Forward-Looking Statements:

This document contains forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication and those forward-looking statements do not purport to be a promise by the Company to achieve such results. A number of factors could cause actual results to differ materially from expectations.

- To Obtain Financial Highlights:

The Financial Highlights will be posted on the Company's website on February 5, 2026.