

Bandai Namco Holdings Inc.

Consolidated Financial Report for the Third Quarter (Nine Months) of the Fiscal Year Ending March 31, 2026

February 5, 2026

DISCLAIMER

- This document is a translation of the cover page of the original “Kessan Tanshin” in Japanese. It is an abridged document until the completed translated version is available via the Company’s website.
- Bandai Namco Holdings Inc. provides this translation for your reference and convenience only and without any warranty as to its accuracy or otherwise. In the event of any discrepancy, the original “Kessan Tanshin” in Japanese shall prevail.
- This document contains forward-looking statements that are based on management’s estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

Bandai Namco Holdings Inc.

Stock Listing: Tokyo Stock Exchange

Code Number: 7832

(URL: <https://www.bandainamco.co.jp/>)

February 5, 2026

**Consolidated Financial Report for the Third Quarter (Nine Months) of
the Fiscal Year Ending March 31, 2026 (Japanese GAAP)**

Representative: Yuji Asako, President and Representative Director

Contact: Takashi Tsuji, Director, CFO

Scheduled starting date for dividend payments: –

The Financial Highlights of the Financial Results: Yes

The information session of the Financial Results: Yes (for institutional investors and analysts)

* Figures are in millions of yen, rounded down

**1. Consolidated Results for the Third Quarter (Nine Months) of the Fiscal Year Ending March 31, 2026
(April 1, 2025 to December 31, 2025)****(1) Consolidated Operating Results (For the Nine Months Ended December 31, 2025)**

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | |
|---|------------------|------------|------------------|---------------|-----------------|---------------|
| | ¥ million | % | ¥ million | % | ¥ million | % |
| Third Quarter (Nine Months) of the Fiscal Year Ending March 31, 2026 | 1,002,243 | 4.9 | 157,395 | (12.2) | 166,484 | (10.2) |
| Third Quarter (Nine Months) of the Fiscal Year Ended March 31, 2025 | 955,663 | 23.8 | 179,233 | 129.0 | 185,413 | 106.9 |

| | Profit attributable to owners of parent | | Basic earnings per share | Diluted earnings per share |
|---|--|---------------|--------------------------|-------------------------------|
| | ¥ million | % | ¥ | ¥ |
| Third Quarter (Nine Months) of the Fiscal Year Ending March 31, 2026 | 115,044 | (10.6) | 177.73 | – |
| Third Quarter (Nine Months) of the Fiscal Year Ended March 31, 2025 | 128,699 | 113.1 | 196.72 | – |

(Note) Comprehensive income: 115,549 million yen [(30.1)%] (FY2026.3 3Q), 165,241 million yen [77.5%] (FY2025.3 3Q)

(2) Consolidated Financial Position

| | Total assets | Net assets | Equity ratio |
|--------------------------------|------------------|----------------|--------------|
| | ¥ million | ¥ million | % |
| As of December 31, 2025 | 1,169,415 | 855,136 | 73.1 |
| As of March 31, 2025 | 1,102,636 | 793,216 | 71.9 |

(Reference) Equity: 854,404 million yen (as of December 31, 2025), 792,853 million yen (as of March 31, 2025)

2. Cash Dividends

| | Annual cash dividends | | | | |
|---|-----------------------|-----------------------|----------------------|-----------------|--------|
| | End of first quarter | End of second quarter | End of third quarter | Fiscal year-end | Total |
| Fiscal Year Ended March 31, 2025 | – | ¥11.00 | – | ¥60.00 | ¥71.00 |
| Fiscal Year Ending March 31, 2026 | – | ¥23.00 | – | | |
| Fiscal Year Ending March 31, 2026 (Projections) | | | | ¥50.00 | ¥73.00 |

(Note) Revision to the projections of cash dividends for the Fiscal Year Ending March 31, 2026: Yes

For details of the revision to the projections of cash dividends, please refer to “Notice Regarding Revisions to Consolidated Projections and Projections of Cash Dividends for the Fiscal Year Ending March 31, 2026” announced today (February 5, 2026).

3. Consolidated Projections for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Basic earnings per share |
|------------------|-----------|-----|------------------|-----|-----------------|-----|---|-----|--------------------------|
| | ¥ million | % | ¥ million | % | ¥ million | % | ¥ million | % | ¥ |
| Full Fiscal Year | 1,300,000 | 4.7 | 181,000 | 0.4 | 190,000 | 1.9 | 130,000 | 0.5 | 200.83 |

(Note) Revision to the projections: Yes

Consolidated projections for the full fiscal year ending March 31, 2026 (announced on November 6, 2025) are revised in this document. For details of the revisions to the consolidated projections, please refer to “Notice Regarding Revisions to Consolidated Projections and Projections of Cash Dividends for the Fiscal Year Ending March 31, 2026” announced today (February 5, 2026).

* Notes

(1) Significant Changes in Scope of Consolidation during the Period: No

(2) Application of Special Accounting for Preparing the Quarterly Consolidated Financial Statements: Yes

(3) Changes in Accounting Policies, Changes in Accounting Estimation and Restatement

- a) Changes in accounting policies due to revisions to accounting standards and other regulations: No
- b) Changes in accounting policies due to other reasons: No
- c) Changes in accounting estimation: No
- d) Restatement: No

(4) Number of Issued Shares (Common Shares)

- a) Total number of issued shares at the end of the period (including treasury shares)
 - As of December 31, 2025 650,000,000 shares
 - As of March 31, 2025 660,000,000 shares
- b) Number of treasury shares at the end of the period
 - As of December 31, 2025 2,634,006 shares
 - As of March 31, 2025 12,782,466 shares
- c) Average number of shares during the period (cumulative from the beginning of the fiscal year)
 - For the Third Quarter (Nine Months) of the Fiscal Year Ending March 31, 2026 647,307,918 shares
 - For the Third Quarter (Nine Months) of the Fiscal Year Ended March 31, 2025 654,233,563 shares

* Review of the Japanese-language originals of the attached consolidated financial statements by certified public accountants or an audit firm: Yes (voluntary)

* Explanation on appropriate use of the projections of business results, etc.

- Forward-Looking Statements:

This document contains forward-looking statements that are based on management’s estimates, assumptions and projections at the time of publication and those forward-looking statements do not purport to be a promise by the Company to achieve such results. A number of factors could cause actual results to differ materially from expectations.

- To Obtain Financial Highlights:

The Financial Highlights will be posted on the Company’s website on February 5, 2026.