

BANDAI NAMCO Holdings Inc.

Consolidated Financial Report for the Third Quarter of the Fiscal Year Ending March 31, 2022

February 8, 2022

DISCLAIMER

- This document is a translation of the cover page of the original "Kessan Tanshin" in Japanese. It is an abridged document until the completed translated version is available via the Company's website.
- BANDAI NAMCO Holdings Inc. provides this translation for your reference and convenience only and without any warranty as to its accuracy or otherwise. In the event of any discrepancy, the original "Kessan Tanshin" in Japanese shall prevail.
- This document contains forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

BANDAI NAMCO Holdings Inc.

Stock Listing: Tokyo Stock Exchange

Code Number: 7832

(URL: https://www.bandainamco.co.jp/)

February 8, 2022

Consolidated Financial Report for the Third Quarter of the Fiscal Year Ending March 31, 2022 (Japanese GAAP)

Representative: Masaru Kawaguchi, President and Representative Director

Contact: Yuji Asako, Director, Division General Manager of the Corporate Planning Division

Scheduled filing date of the quarterly security report: February 10, 2022

Scheduled starting date for dividend payments: -

The Financial Highlights of the Financial Results for the Quarter: Yes

The information session of the Financial Results for the Quarter: Yes (for institutional investors and analysts)

* Figures are in millions of yen, rounded down

1. Consolidated Results for the Third Quarter of the Fiscal Year Ending March 31, 2022 (April 1, 2021 to December 31, 2021)

(1) Consolidated Operating Results (For the Nine Months Ended December 31, 2021)

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating pro | fit | Recurring profit | | |
|----------------------------------|-----------|------|---------------|------|------------------|------|--|
| | ¥ million | % | ¥ million | % | ¥ million | % | |
| Third Quarter of the Fiscal Year | 628,311 | 15.6 | 92,153 | 26.4 | 95,558 | 27.2 | |
| Ending March 31, 2022 | | | | | | | |
| Third Quarter of the Fiscal Year | 543,456 | 2.0 | 72,922 | 1.1 | 75,144 | 2.3 | |
| Ended March 31, 2021 | | | | | | | |

| | Profit attributable to owners of parent | | Basic earnings per share | Diluted earnings per share | |
|--|---|-------|--------------------------|-------------------------------|--|
| | ¥ million | % | ¥ | ¥ | |
| Third Quarter of the Fiscal Year | 61,703 | 21.9 | 280.85 | _ | |
| Ending March 31, 2022 | | | | | |
| Third Quarter of the Fiscal Year Ended March 31, 2021 | 50,634 | (4.3) | 230.51 | - | |

(Note) Comprehensive income: 62,078 million yen [(7.6)%] (FY2022.3 3Q), 67,217 million yen [19.1%] (FY2021.3 3Q)

(2) Consolidated Financial Position

| | Total assets | Net assets | Equity ratio | |
|-------------------------|--------------|------------|--------------|--|
| | ¥ million | ¥ million | % | |
| As of December 31, 2021 | 788,435 | 548,135 | 69.5 | |
| As of March 31, 2021 | 732,782 | 511,433 | 69.7 | |

(Reference) Equity: 547,732 million yen (as of December 31, 2021), 510,515 million yen (as of March 31, 2021)

2. Cash Dividends

| | Annual cash dividends | | | | | | | | |
|---|-----------------------|---------|---------------|----------|---------|--|--|--|--|
| | End of | End of | End of | Fiscal | Total | | | | |
| | first quarter | second | third quarter | year-end | | | | | |
| | | quarter | | | | | | | |
| Fiscal Year Ended March 31, 2021 | _ | ¥21.00 | - | ¥91.00 | ¥112.00 | | | | |
| Fiscal Year Ending March 31, 2022 | - | ¥24.00 | ı | | | | | | |
| Fiscal Year Ending March 31, 2022 (Projections) | | | | ¥129.00 | ¥153.00 | | | | |

(Note) Revision to the projections of cash dividends for the Fiscal Year Ending March 31, 2022: Yes

For details of the revisions to the projection of cash dividend, please refer to "Notice Regarding Revision to Projection of Cash Dividend for the Fiscal Year Ending March 31, 2022" announced today (February 8, 2022).

3. Consolidated Projections for the Fiscal Year Ending March 31, 2022 (April 1, 2021 to March 31, 2022)

(Percentages indicate year-on-year changes.)

| (i disantages maisate year on year changes | | | | | | | | | | |
|--|-----------|-----|-----------|------|-----------|------|---------------------|------|----------------|--|
| | Net sales | | Operating | | Recurring | | Profit attributable | | Basic earnings | |
| | | | profit | | profit | | to owners | | per share | |
| | | | | | | | of parent | | | |
| | ¥ million | % | ¥ million | % | ¥ million | % | ¥ million | % | ¥ | |
| Full Fiscal Year | 810,000 | 9.3 | 96,000 | 13.4 | 99,000 | 13.0 | 67,000 | 37.0 | 304.96 | |

(Note) Revision to the projections: Yes

Consolidated projections for the full fiscal year ending March 31, 2022 (announced on November 9, 2021) are revised in this document. For details of the revisions to the consolidated projections, please refer to "Notice Regarding Revisions to Consolidated and Non-consolidated Projections" announced today (February 8, 2022).

* Notes

- (1) Changes in Significant Subsidiaries during the Period (Changes in Specified Subsidiaries Resulting in the Change in Scope of Consolidation): No
- (2) Application of Special Accounting for Preparing the Quarterly Consolidated Financial Statements: Yes
- (3) Changes in Accounting Policies, Changes in Accounting Estimation and Restatement
 - a) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
 - b) Changes in accounting policies due to other reasons: No
 - c) Changes in accounting estimation: No
 - d) Restatement: No
- (4) Number of Issued Shares (Common Stock)
 - a) Total number of issued shares at the end of the period (including treasury stock)

As of December 31, 2021 222,000,000 shares
As of March 31, 2021 222,000,000 shares

b) Number of shares of treasury stock at the end of the period

As of December 31, 2021 2,283,108 shares
As of March 31, 2021 2,326,752 shares

c) Average number of shares during the period (cumulative from the beginning of the fiscal year)

For the Third Quarter of the Fiscal Year Ending March 31, 2022 219,699,622 shares

For the Third Quarter of the Fiscal Year Ended March 31, 2021 219,669,253 shares

- * Quarterly Consolidated Financial Reports are not required to be subjected to quarterly reviews conducted by certified public accountants or an audit firm.
- * Explanation on appropriate use of the projections of business results, etc.
 - Forward-Looking Statements:

This document contains forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication and those forward-looking statements do not purport to be a promise by the Company to achieve such results. A number of factors could cause actual results to differ materially from expectations.

- To Obtain Financial Highlights:

The Financial Highlights will be posted on the Company's website on February 8, 2022.

(Reference) Non-consolidated Projections for the Fiscal Year Ending March 31, 2022 (April 1, 2021 to March 31, 2022)

(Percentages indicate year-on-year changes.)

| | Operating revenue | | Recurrir | ng profit | Pro | ofit | Basic earnings per share | |
|------------------|-------------------|--------|-----------|-----------|-----------|--------|-----------------------------|--|
| | ¥ million | % | ¥ million | % | ¥ million | % | ¥ | |
| Full Fiscal Year | 46,000 | (60.7) | 38,000 | (65.8) | 37,500 | (65.9) | 170.43 | |

(Note) Revision to the projections: Yes

Non-consolidated projections for the full fiscal year ending March 31, 2022 (announced on May 11, 2021) are revised in this document. For details of the revisions to the non-consolidated projections, please refer to "Notice Regarding Revisions to Consolidated and Non-consolidated Projections" announced today (February 8, 2022).