



# **NAMCO BANDAI Holdings Inc.**

**Consolidated Financial Report for the Fiscal Year Ended**

**March 31, 2013**

May 9, 2013

## DISCLAIMER

- This document is a translation of the cover page of the original “Kessan Tanshin” in Japanese. It is an abridged document until the completed translated version is available via the Company’s website.
- NAMCO BANDAI Holdings Inc. provides this translation for your reference and convenience only and without any warranty as to its accuracy or otherwise. In the event of any discrepancy, the original “Kessan Tanshin” in Japanese shall prevail.
- This document contains forward-looking statements that are based on management’s estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

# NAMCO BANDAI Holdings Inc.

Stock Listing: Tokyo Stock Exchange

Code Number: 7832

(URL: <http://www.bandainamco.co.jp/>)

May 9, 2013

## Consolidated Financial Report for the Fiscal Year Ended March 31, 2013 (Japanese GAAP)

Representative: Shukuo Ishikawa, President and Representative Director  
 Contact: Yuji Asako, Director, Division General Manager of the Corporate Planning Division  
 Date of Ordinary General Meeting of Shareholders: June 24, 2013  
 Scheduled starting date for dividend payments: June 25, 2013  
 Scheduled filing date of the annual security report: June 25, 2013  
 The additional materials of the Financial Results: Yes  
 The information session of the Financial Results: Yes (for institutional investors and analysts)

\* Figures are in millions of yen, rounded down

### 1. Consolidated Results for the Fiscal Year Ended March 31, 2013 (April 1, 2012 to March 31, 2013)

#### (1) Consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Recurring income	
	¥ million	%	¥ million	%	¥ million	%
<b>Fiscal Year Ended March 31, 2013</b>	<b>487,241</b>	<b>7.3</b>	<b>48,642</b>	<b>40.6</b>	<b>49,972</b>	<b>42.9</b>
Fiscal Year Ended March 31, 2012	454,210	15.2	34,606	111.8	34,960	113.2

	Net income		Net income per share	Net income per share (diluted)
	¥ million	%	¥	¥
<b>Fiscal Year Ended March 31, 2013</b>	<b>32,383</b>	<b>67.8</b>	<b>147.40</b>	<b>-</b>
Fiscal Year Ended March 31, 2012	19,303	944.3	85.62	-

(Note) Comprehensive income: 41,505 million yen [92.6%] (FY2013.3), 21,551 million yen [- %] (FY2012.3)

	ROE (Net income / Net assets)	ROA (Recurring income / Total assets)	Operating margin (Operating income / Net sales)
	%	%	%
<b>Fiscal Year Ended March 31, 2013</b>	<b>14.1</b>	<b>14.0</b>	<b>10.0</b>
Fiscal Year Ended March 31, 2012	9.1	10.7	7.6

(Reference) Gain or loss from application of equity method: 341 million yen (FY2013.3), (246) million yen (FY2012.3)

#### (2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	¥ million	¥ million	%	¥
<b>As of March 31, 2013</b>	<b>374,203</b>	<b>248,769</b>	<b>66.0</b>	<b>1,124.45</b>
As of March 31, 2012	342,171	213,125	61.8	962.45

(Reference) Equity: 247,030 million yen (as of March 31, 2013), 211,443 million yen (as of March 31, 2012)

### (3) Consolidated Statements of Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	¥ million	¥ million	¥ million	¥ million
<b>Fiscal Year Ended March 31, 2013</b>	<b>36,411</b>	<b>(14,861)</b>	<b>(12,500)</b>	<b>119,041</b>
Fiscal Year Ended March 31, 2012	39,112	(15,263)	(5,932)	107,327

### 2. Cash Dividends

	Annual Cash Dividends					Total dividend payment (Full year)	Payout ratio (Consolidated)	Dividend / Net assets (Consolidated)
	End of first quarter	End of second quarter	End of third quarter	Fiscal year-end	Total			
	¥	¥	¥	¥	¥			
Fiscal Year Ended March 31, 2012	–	12.00	–	14.00	26.00	5,783	30.4	2.8
Fiscal Year Ended March 31, 2013	–	12.00	–	33.00	45.00	9,891	30.5	4.3
Fiscal Year Ending March 31, 2014 (Projections)	–	12.00	–	12.00	24.00		20.3	

(Note) Concerning the projected amounts of the end of second quarter and year-end cash dividends for the fiscal year ending March 31, 2014, the stable dividend portions are stated based on the Company's basic policy regarding distribution of surplus. The year-end cash dividend for the fiscal year ending March 31, 2014, will be considered by the Company by taking into consideration the consolidated operating results and other factors.

### 3. Consolidated Projections for the Fiscal Year Ending March 31, 2014 (April 1, 2013 to March 31, 2014)

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Recurring income		Net income		Net income per share
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥
Six Months Ending September 30, 2013	218,000	(2.1)	18,000	(35.1)	18,000	(35.9)	11,500	(33.6)	52.35
Full Fiscal Year	480,000	(1.5)	40,000	(17.8)	40,000	(20.0)	26,000	(19.7)	118.35

#### \* Notes

#### (1) Changes in Significant Subsidiaries during the Period

(Changes in Specified Subsidiaries Resulting in the Change in Scope of Consolidation): Yes

Included: – company Excluded: 1 company (NAMCO BANDAI Partners S.A.S.)

#### (2) Changes in Accounting Policies, Changes in Accounting Estimation and Restatement

a) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

b) Changes in accounting policies due to revisions to other reasons: No

c) Changes in accounting estimation: Yes

d) Restatement: No

#### (3) Number of Issued Shares (Common Stock)

a) Total number of issued shares at the end of the period (including treasury stock)

As of March 31, 2013 222,000,000 shares

As of March 31, 2012 222,000,000 shares

b) Number of shares of treasury stock at the end of the period

As of March 31, 2013 2,309,342 shares

As of March 31, 2012 2,308,176 shares

c) Average number of shares during the period

For the Fiscal Year ended March 31, 2013 219,691,255 shares

For the Fiscal Year ended March 31, 2012 225,464,803 shares

**(Reference) Non-consolidated Information****1. Non-consolidated Results for the Fiscal Year Ended March 31, 2013 (April 1, 2012 to March 31, 2013)****(1) Non-consolidated Operating Results**

(Percentages indicate year-on-year changes.)

	Operating revenue		Operating income		Recurring income	
	¥ million	%	¥ million	%	¥ million	%
<b>Fiscal Year Ended March 31, 2013</b>	<b>18,188</b>	<b>46.5</b>	<b>15,233</b>	<b>54.9</b>	<b>15,259</b>	<b>57.6</b>
Fiscal Year Ended March 31, 2012	12,417	120.3	9,834	238.9	9,684	242.8

	Net income		Net income per share	Net income per share (diluted)
	¥ million	%	¥	¥
<b>Fiscal Year Ended March 31, 2013</b>	<b>15,298</b>	–	<b>69.60</b>	–
Fiscal Year Ended March 31, 2012	(2,944)	–	(13.05)	–

**(2) Non-consolidated Financial Position**

	Total assets	Net assets	Equity ratio	Net assets per share
	¥ million	¥ million	%	¥
<b>As of March 31, 2013</b>	<b>323,642</b>	<b>236,159</b>	<b>73.0</b>	<b>1,074.40</b>
As of March 31, 2012	336,430	224,451	66.7	1,021.13

(Reference) Equity: 236,159 million yen (as of March 31, 2013), 224,451 million yen (as of March 31, 2012)

**2. Non-consolidated Projections for the Fiscal Year Ending March 31, 2014 (April 1, 2013 to March 31, 2014)**

(Percentages indicate year-on-year changes.)

	Operating revenue		Recurring income		Net income		Net income per share
	¥ million	%	¥ million	%	¥ million	%	¥
Full Fiscal Year	22,000	21.0	18,000	18.0	18,000	17.7	81.89

**\* Implementation status of audit**

This Consolidated Financial Report was exempt from audit which was based on Financial Instruments and Exchange Law of Japan. As of the fiscal year disclosing, audit for the financial statements are under way.

**\* Explanation on appropriate use of the projections of business results, etc.****- Forward-Looking Statements:**

Forward-looking statements that have been released prior to this document are based on management's estimates, assumptions, projections and information available at the time of its publications and do not purport to be a promise by the Company to achieve such results. A number of factors could cause actual results to differ materially from expectations.

**- To obtain the additional materials:**

The additional materials of the Financial Results will be posted on the Company's website on May 9, 2013.