

May 20, 2024

Name of listed company: Bandai Namco Holdings Inc. Name of representative: Masaru Kawaguchi, President and Representative Director (Code Number: 7832 TSE Prime Market) Contact: Yuji Asako, Director

Notice Regarding Establishment of and Changes to Subsidiaries and Changes of their Trade Names

Bandai Namco Holdings Inc. (the "Company") hereby announces that the Board of Directors meeting has passed the resolution on May 20, 2024 regarding the changes to subsidiaries and changes to their trade names in connection with reorganization in Europe. The details are as follows.

1. Purpose of the Reorganization

Currently, in Europe, Bandai Namco Europe S.A.S. ("BNEU"), which is located in France, operates as an operating holding company that has the two functions of the operating company that operates the Digital Business and the holding company. The Company aims to implement the Reorganization to clearly separate the operating company function and holding company function within BNEU whereby there is a holding company that oversees Continental Europe and strengthens governance functions and an operating company that devotes itself to executing business strategy and expanding the Digital Business.

2. Scheme of the Reorganization and its schedule

March 20, 2024	Establishment of BANDAI NAMCO EUROPE NEW CO S.A.S. ("NEWCO") as a subsidiary of	
	BNEU.	
May 20, 2024	Resolution by the Board of Directors of the Company	
September 30, 2024	After the Digital Business is transferred from BNEU to NEWCO, NEWCO is renamed	
	Bandai Namco Entertainment Europe S.A.S. (BNEE).	
October 1, 2024	BNEU is renamed Bandai Namco Holdings Europe S.A.S.	

3. Overview of the company that changes and becomes the pure holding company resulting from the Reorganization (Scheduled to occur as of October 1, 2024)

(1)	Name	Bandai Namco Holdings Europe S.A.S.
		* Name changed from Bandai Namco Europe S.A.S.
(2)	Location	Lyon, France
(3)	Representative	Naoki Katashima, President & CEO
(4)	Business description	Pure holding company in Continental Europe

•	Corporate governance function
•	Support of indirect operations related to the operating
	companies operating the Digital Business, Toys and Hobby
	Business, Amusement Business, etc., and support for cross-
	business coordination.

		Financing Function
(5)	Establishment	January 1981
(6)	Capital	€21,690,000 (same amount as current capital)
(7)	Major shareholders	Bandai Namco Holdings Inc.: 100%
(8)	Number of employees	Approximately 30

4. Overview of the company that changes and becomes the operating company of the Digital Business resulting from the Reorganization / (Scheduled to occur as of October 1, 2024)

(1)	Name	Bandai Namco Entertainment Europe S.A.S.
(2)	Location	Lyon, France
(3)	Representative	Koji Fujiwara, President
(4)	Business description	Planning, development, marketing and sales of home console and PC game software, and planning, development, and distribution of network content
(5)	Establishment	 March 2024 (established as BANDAI NAMCO EUROPE NEW CO S.A.S. (tentative name)) * According to the schedule, this company will change its name to Bandai Namco Entertainment Europe S.A.S. on September 30, 2024, and after the Digital Business is transferred to it from Bandai Namco Europe S.A.S., it will start operating that business.
(6)	Capital	€100 (before the transfer of business in September 2024) €231,547,000 (after the transfer of business in September 2024)
(7)	Major shareholders	Bandai Namco Holdings Europe S.A.S.: 100%
(8)	Number of employees	Approximately 160

5. Future Outlook

The impact of the Reorganization on the operating results for the fiscal year ending March 31, 2025 will be negligible.

* The information of this material was current as of May 20, 2024. Please note that it is possible that subsequent changes will arise.