



August 23, 2024

Name of listed company:
Bandai Namco Holdings Inc.
Name of representative:
Masaru Kawaguchi,
President and Representative Director
(Code Number: 7832 TSE Prime Market)

Contact: Yuji Asako, Director

Notice of Capital and Business Alliance with TOHO CO., LTD. (Code Number: 9602)

Bandai Namco Holdings Inc. (the "Company") hereby announces that the Company resolved today to form a capital and business alliance with TOHO CO., LTD ("TOHO"). With the synergistic effects of utilizing the strengths of both companies, the Company aims to further strengthen the Bandai Namco Group's IP axis strategy* in the global market by way of planning and development of IP, including production of visual products related thereto, and the rollout of IP products and services, etc.

*The Bandai Namco Group's strategy, through which the Bandai Namco Group aims to maximize IP (characters and other intellectual property) value by leveraging IP worldviews and providing the optimal products and services in the optimal regions at the optimal times.

1. Reason for and objective of the capital and business alliance

In accordance with its Purpose, "Fun for All into the Future," and Mid-term Vision, "Connect with Fans," the Bandai Namco Group is committed to, through dreams, fun, and inspiration created by entertainment, connecting with all stakeholders, including fans and partner companies, and creating the future together with them.

The TOHO Group created the corporate slogan, "Entertainment for YOU, inspiring customers around the world," as stated in "TOHO VISION 2032-Toho Group Management Strategy" formulated in preparation for the 100th anniversary of the founding, is committed to providing entertainment that meets expectations by customers.

The Bandai Namco Group does not confine itself to its own operations and instead collaborates with partners outside the Group to newly create IP and roll out products and services through a variety of approaches. With the synergistic effects of utilizing both companies' strengths, including expertise possessed by TOHO in creation of globally accepted IP and production of visual products and the Bandai Namco Group's expertise in IP rollout in a wide range of categories of products and services, the Bandai Namco Group will newly create IP and pursue the maximization of IP value in the global market through product and marketing rollout with an IP-centered approach.

2. Details of the business alliance

Development of IP, Utilization of IP in Japan and overseas

3. Details of the capital alliance

In order to establish a new cooperative relationship between both companies and promote the business alliance more strongly, both companies will acquire each other's shares as follows:

	TOHO's shares to be	The Company's shares to be	
	acquired by the Company	acquired by TOHO	
Type of shares to be acquired	Common shares		
Aggregate amount of acquisition	Approx JPY 2,500 million Approx JPY 2,500 millio		
price of shares to be acquired			
Aggregate number of shares to	460,000 shares	830,000 shares	
be acquired	(0.25% of total number of (0.13% of total number		
	issued shares)	issued shares)	
Method of acquisition	Off-floor trading (ToSTNeT-1) on the Tokyo Stock Exchange		
Date of completion of acquisition	August 23, 2024		

4. Overview of the counterparty to the capital and business alliance (as of the end of February 2024)

(1)	Name	TOHO Co., Ltd.		
(2)	Location	1-2-2, Yurakucho, Chiyoda-ku, Tokyo		
(3)	Job title and name of representative	Hiroyasu Matsuoka, President		
(4)	Description of business	- Cinema business- Theatrical business- Real estate business		
(5)	Share capital	JPY 10,355 million		
(6)	Date of establishment	Established in August 1932		
(7)	Number of employees	3,617 (consolidated)		
		Hankyu Hanshin Holdings, Inc.	13.03	
		The Master Trust Bank of Japan, Ltd. (Trust Account)	9.88	
		Hankyu Hanshin Properties Corp.	8.66	
	Majayahayahaldayaayad	H2O RETAILING CORPORATION	7.03	
(8)	Major shareholders and shareholding percentages	Custody Bank of Japan, Ltd. (Trust Account)		
		FUJI MEDIA HOLDINGS, INC.		
		TOKYO BROADCASTING SYSTEM TELEVISION, INC.	2.58	
		TAKENAKA CORPORATION		
		MARUI GROUP CO., LTD.	1.47	

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			WEST CLIENT - TREATY 505234 lement & Clearing Services 1.22 to Bank, Ltd.)		
Relationship between the (9) Company and TOHO		The Company holds 196,140 shares of			
		Capital relationship	тоно.		
			TOHO holds 1,981,584 shares of the		
			Company.		
		Personnel	Not applicable.		
	Relationship between the	relationship	. rot applicable.		
	Company and TOHO		TOHO has a business relationship		
		Business	related to the cinema business, etc.,		
		relationship	with BANDAI CO., LTD., a subsidiary		
			of the Company.		
		Status as a related	Not applicable.		
		party	тос аррисавіс.		
(10)	Operating results and financial position of TOHO for the last three years (consolidated)				
(10)	(Millions of yen, unless othe	erwise noted)			
		Fiscal year ended	Fiscal year ended	Fiscal year	
Fisca	l year	February 28, 2022	February 28, 2023	ended February	
		1 cordary 20, 2022	1 cordary 20, 2020	29, 2024	
Ne	et assets	409,181	423,691	484,755	
To	otal assets	502,532	534,097	615,826	
Ne	et assets per share (Yen)	2,241.23	2,344.59	2,637.30	
O	perating revenue	228,367	244,295	283,347	
Ol	perating profit	39,948	44,880	59,251	
Oı	rdinary profit	42,790	47,815	63,024	
Pr	rofit attributable to owners	29,568	33,430	45,283	
of	parent	29,300	33,430	43,263	
Ne	et profit per share (Yen)	167.24	190.37	259.51	
Di	vidend per share (Yen)	45.00	60.00	85.00	

5. Timetable

Date of resolution at the meeting of the Board of Directors: August 23, 2024

Date of conclusion of the capital and business alliance agreement: August 23, 2024

Date of acquisition of shares: August 23, 2024

6. Future outlook

The Company recognizes that the impact of the capital and business alliance on the Company's business performance is negligible at this point.

The Company will promptly disclose any matters that should be announced in the future, such as revisions

to fo	recasts	of the	Compan	y's busir	ness perf	formance.
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