

Fun for All into the Future

January 10, 2024

Name of listed company: Bandai Namco Holdings Inc. Name of representative: Masaru Kawaguchi, President and Representative Director (Code Number: 7832 TSE Prime Market) Contact: Yuji Asako, Director

Notice Regarding Changes in Associates Accounted for Using Equity Method (Transfer of Shares)

Bandai Namco Holdings Inc. (the "Company") hereby announces that the Company resolved today to transfer the Company's entire stake of shares of Italian Tomato Ltd. ("Italian Tomato"), an associate of the Company accounted for using equity method, to KEY COFFEE INC ("KEY COFFEE") (hereinafter referred to as the "Transfer").

1. Reason for the Transfer

The Company decided to carry out the Transfer after it received a proposal from KEY COFFEE, Italian Tomato's parent company, to acquire the Company's stake of shares of Italian Tomato.

| (1) Name | Italian Tomato Ltd. | | |
|---|---|--|--|
| (2) Location | Oval Garden 2F, Shinagawa Seaside Forest | | |
| | 4-12-4 Higashi-shinagawa, Shinagawa-ku, Tokyo | | |
| (3) Representative | Nobuhiro Ozawa, President | | |
| (4) Business description | Operation of restaurants, and franchise business; manufacture, sales of | | |
| | confectionary, and instructional service for such manufacturing | | |
| (5) Capital | ¥100 million | | |
| (6) Establishment | April 1987 | | |
| (7) Major shareholders and | KEY COFFEE INC: 65.1% Bandai Namco Holdings Inc.: 30.6% | | |
| ownership ratio | | | |
| (8) Relationship between the Company and the associate | Capital relationship | The Company holds a 30.6% stake of the associate's | |
| | | shares. | |
| | Personnel | There are no significant matters to report. | |
| | relationship | | |
| | Transactional | Products of the associate are included in the | |
| | relationship | complimentary gifts offered to the Company's | |
| | | shareholders under the shareholder benefit plan | |
| | | (included among a number of items shareholders | |
| | | may choose from). | |

2. Overview of the associate accounted for using equity method to be transferred (as of January 10, 2024)

| (9) Operating results and financial position of the associate for the last three years | | | | | |
|--|-------------------|-------------------|-------------------|--|--|
| (¥ million, unless otherwise stated.) | | | | | |
| Fiscal Period | Fiscal year ended | Fiscal year ended | Fiscal year ended | | |
| | February 28, 2021 | February 28, 2022 | February 28, 2023 | | |
| Net assets | (1,047) | (1,058) | (1,240) | | |
| Total assets | 1,752 | 1,656 | 1,610 | | |
| Net assets per share (¥) | (2,601) | (2,628) | (3,083) | | |
| Net sales | 3,132 | 3,282 | 3,560 | | |
| Operating profit | (736) | (280) | (171) | | |
| Recurring profit | (727) | 46 | (122) | | |
| Profit | (988) | 4 | (183) | | |
| Basic earnings per share (¥) | (2,456) | 11 | (455) | | |
| Dividend per share (¥) | 0 | 0 | 0 | | |

3. Acquirer of shares (as of January 10, 2024)

| | - | | | |
|--|--|---|--|--|
| (1) Name | KEY COFFEE INC (Listed on the TSE Prime Market) | | | |
| (2) Location | 2-34-4 Nishi-shimbashi, Minato-ku, Tokyo | | | |
| (3) Representative | Yutaka Shibata, President | | | |
| (4) Business description | General trading company specializing in coffee, encompassing coffee | | | |
| | plantation operations overseas, the manufacture and sales of coffee, and | | | |
| | other business operations related to coffee | | | |
| (5) Capital | ¥4,628 million | | | |
| (6) Establishment | October 1952 | | | |
| (7) Relationship between the | Capital relationship | There are no significant matters to report. | | |
| Company and the acquirer | Personnel | There are no significant matters to report. | | |
| | relationship | | | |
| | Transactional | There are no significant matters to report. | | |
| | relationship | | | |
| (8) Financial position of the acquirer (¥ million) | | | | |
| Consolidated total assets | 53,948 | | | |
| Consolidated net assets | 31,379 | | | |

4. Details of the Transfer (planned)

| Share transfer date: | January 12, 2024 |
|--|------------------|
| Number of shares to be transferred: | 123,000 shares |
| Number of shares held by the Company after the transfer: | 0 shares |
| | |

* The agreed price of the transfer is subject to a non-disclosure agreement and is undisclosed.

The Company conducts its shareholder benefit plan based on a system whereby shareholders select complementary gifts from a number of choices. It is presently the Company's intention to continue to include Italian Tomato products in the complimentary gifts under the shareholder benefit plan offered to shareholders who are registered or recorded in the Company's shareholder register as of March 31, 2024 and

hold 100 or more shares. The Company plans to provide details about the shareholder benefit plan in around March 2024.

The impact of the Transfer on consolidated financial results for the fiscal year ending March 31, 2024 will be immaterial.