Bandai Namco Holdings Inc.

Consolidated Financial Report for the First Quarter (Three Months) of the Fiscal Year Ending March 31, 2026

August 5, 2025

DISCLAIMER

- This document is a translation of the cover page of the original “Kessan Tanshin” in Japanese. It is an abridged document until the completed translated version is available via the Company’s website.
- Bandai Namco Holdings Inc. provides this translation for your reference and convenience only and without any warranty as to its accuracy or otherwise. In the event of any discrepancy, the original “Kessan Tanshin” in Japanese shall prevail.
- This document contains forward-looking statements that are based on management’s estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

Bandai Namco Holdings Inc.

Stock Listing: Tokyo Stock Exchange
Code Number: 7832
(URL: https://www.bandainamco.co.jp/)

August 5, 2025

Consolidated Financial Report for the First Quarter (Three Months) of the Fiscal Year Ending March 31, 2026 (Japanese GAAP)

Representative: Yuji Asako, President and Representative Director
Contact: Takashi Tsuji, Director, CFO
Scheduled starting date for dividend payments: –
The Financial Highlights of the Financial Results: Yes
The information session of the Financial Results: Yes (for institutional investors and analysts)

* Figures are in millions of yen, rounded down

1. Consolidated Results for the First Quarter (Three Months) of the Fiscal Year Ending March 31, 2026 (April 1, 2025 to June 30, 2025)

(1) Consolidated Operating Results (For the Three Months Ended June 30, 2025)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit	
	¥ million	%	¥ million	%	¥ million	%
First Quarter (Three Months) of the Fiscal Year Ending March 31, 2026	**300,430**	**7.1**	**51,921**	**17.9**	**54,658**	**11.4**
First Quarter (Three Months) of the Fiscal Year Ended March 31, 2025	280,627	24.8	44,023	57.3	49,072	49.9

	Profit attributable to owners of parent		Basic earnings per share	Diluted earnings per share
	¥ million	%	¥	¥
First Quarter (Three Months) of the Fiscal Year Ending March 31, 2026	**38,329**	**12.6**	**59.22**	**–**
First Quarter (Three Months) of the Fiscal Year Ended March 31, 2025	34,050	56.3	52.05	–

(Note) Comprehensive income: 42,115 million yen [0.7%] (FY2026.3 1Q), 41,804 million yen [3.4%] (FY2025.3 1Q)

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	¥ million	¥ million	%
As of June 30, 2025	**1,076,542**	**796,487**	**73.9**
As of March 31, 2025	1,102,636	793,216	71.9

(Reference) Equity: 796,047 million yen (as of June 30, 2025), 792,853 million yen (as of March 31, 2025)

2. Cash Dividends

	Annual cash dividends				
	End of first quarter	End of second quarter	End of third quarter	Fiscal year-end	Total
Fiscal Year Ended March 31, 2025	–	¥11.00	–	¥60.00	¥71.00
Fiscal Year Ending March 31, 2026	–				
Fiscal Year Ending March 31, 2026 (Projections)		¥23.00	–	–	–

(Note) Revision to the projections of cash dividends for the Fiscal Year Ending March 31, 2026: No
Concerning the projections of the end of second quarter dividend amount for the fiscal year ending March 31, 2026, the base dividend is stated based on the Company's basic policy on the distribution of profits. The year-end cash dividend for the fiscal year ending March 31, 2026, will be considered by the Company based on the basic policy on the distribution of profits.

3. Consolidated Projections for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥
Six Months Ending September 30, 2025	605,000	(1.0)	90,000	(20.8)	94,000	(18.7)	65,000	(19.5)	100.43
Full Fiscal Year	1,200,000	(3.3)	145,000	(19.5)	149,000	(20.1)	100,000	(22.7)	154.51

(Note) Revision to the projections: Yes
Consolidated projections for the six months ending September 30, 2025 (announced on May 8, 2025) are revised in this document.

*** Notes**

(1) Significant Changes in Scope of Consolidation during the Period: No

(2) Application of Special Accounting for Preparing the Quarterly Consolidated Financial Statements: Yes

(3) Changes in Accounting Policies, Changes in Accounting Estimation and Restatement
a) Changes in accounting policies due to revisions to accounting standards and other regulations: No
b) Changes in accounting policies due to other reasons: No
c) Changes in accounting estimation: No
d) Restatement: No

(4) Number of Issued Shares (Common Shares)
a) Total number of issued shares at the end of the period (including treasury shares)
As of June 30, 2025 650,000,000 shares
As of March 31, 2025 660,000,000 shares
b) Number of treasury shares at the end of the period
As of June 30, 2025 2,782,451 shares
As of March 31, 2025 12,782,466 shares
c) Average number of shares during the period (cumulative from the beginning of the fiscal year)
For the First Quarter (Three Months) of the Fiscal Year Ending March 31, 2026 647,217,510 shares
For the First Quarter (Three Months) of the Fiscal Year Ended March 31, 2025 654,186,092 shares

* Review of the Japanese-language originals of the attached consolidated financial statements by certified public accountants or an audit firm: Yes (voluntary)

* Explanation on appropriate use of the projections of business results, etc.
- Forward-Looking Statements:
This document contains forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication and those forward-looking statements do not purport to be a promise by the Company to achieve such results. A number of factors could cause actual results to differ materially from expectations.
- To Obtain Financial Highlights:
The Financial Highlights will be posted on the Company's website on August 5, 2025.