November 10, 2026

Bandai Namco Holdings Inc.

Financial Highlights for the Second Quarter (Six Months) of the Fiscal Year Ending March 31, 2027

Bandai Namco Holdings Inc.: Consolidated Financial Results

Summary of Income Statement (millions of yen)

	FY2026.3		2027.3				
	1st Half Results	Full Year Results	1st Half Results	% vs Prior Year	Full Year Plan	Full Year New Forecasts	% vs Prior Year
Net Sales	643,816	1,348,246	728,471	113.1%	1,350,000	1,480,000	109.8%
Gross Profit	262,279	531,172	300,086	114.4%	527,000	588,000	110.7%
Operating Profit	105,481	189,517	134,317	127.3%	185,000	226,000	119.3%
Ordinary Profit	110,196	201,923	142,682	129.5%	190,000	237,000	117.4%
Profit Attributable to Owners of Parent	78,909	140,651	99,511	126.1%	130,000	162,000	115.2%

Net Sales by Segment (millions of yen)

	FY2026.3		2027.3				
	1st Half Results	Full Year Results	1st Half Results	% vs Prior Year	Full Year Plan	Full Year New Forecasts	% vs Prior Year
Toys and Hobby	317,830	673,968	412,040	129.6%	690,000	840,000	124.6%
Digital	231,504	476,592	217,443	93.9%	460,000	440,000	92.3%
Visual and Music	41,078	95,506	41,800	101.8%	95,000	95,000	99.5%
Amusement	75,380	152,747	83,525	110.8%	155,000	165,000	108.0%
Other	18,457	38,973	22,352	121.1%	40,000	50,000	128.3%
Elimination and Corporate	(40,436)	(89,541)	(48,691)	-	(90,000)	(110,000)	-
Total	643,816	1,348,246	728,471	113.1%	1,350,000	1,480,000	109.8%

Operating Profit by Segment (millions of yen)

	FY2026.3			2027.3				
	1st Half Results	Full Year Results	OP Margin	1st Half Results	% vs Prior Year	Full Year Plan	Full Year New Forecasts	OP Margin	% vs Prior Year
Toys and Hobby	65,035	126,938	18.8%	101,087	155.4%	127,000	170,000	20.2%	133.9%
Digital	37,386	56,682	11.9%	27,834	74.5%	51,000	51,000	11.6%	90.0%
Visual and Music	5,359	12,181	12.8%	3,633	67.8%	12,000	12,000	12.6%	98.5%
Amusement	7,046	10,106	6.6%	7,768	110.2%	10,000	10,000	6.1%	98.9%
Other	1,150	2,819	7.2%	1,586	138.0%	1,500	1,500	3.0%	53.2%
Elimination and Corporate	(10,495)	(19,210)	-	(7,591)	-	(16,500)	(18,500)	-	-
Total	105,481	189,517	14.1%	134,317	127.3%	185,000	226,000	15.3%	119.3%

Reference: Net Sales by Region (External sales after elimination) (millions of yen)

	FY2026.3		2027.3				
	1st Half Results	Full Year Results	1st Half Results	% vs Prior Year	Full Year Plan	Full Year New Forecasts	% vs Prior Year
Japan	465,569	973,483	529,670	113.8%	967,000	1,051,500	108.0%
Americas	54,035	122,250	65,705	121.6%	133,500	156,500	128.0%
Europe	61,387	125,611	63,332	103.2%	123,000	130,000	103.5%
Asia	62,824	126,902	69,765	111.0%	126,500	142,000	111.9%
Elimination and Corporate	-	-	-	-	-	-	-
Total	643,816	1,348,246	728,471	113.1%	1,350,000	1,480,000	109.8%

Reference: Operating Profit by Region (millions of yen)

	FY2026.3			2027.3				
	1st Half Results	Full Year Results	OP Margin	1st Half Results	% vs Prior Year	Full Year Plan	Full Year New Forecasts	OP Margin	% vs Prior Year
Japan	99,481	180,596	18.6%	119,810	120.4%	168,000	204,500	19.4%	113.2%
Americas	3,928	9,294	7.6%	11,773	299.7%	11,500	15,000	9.6%	161.4%
Europe	4,078	4,972	4.0%	4,070	99.8%	6,000	6,000	4.6%	120.7%
Asia	10,048	15,937	12.6%	10,614	105.6%	16,000	17,500	12.3%	109.8%
Elimination and Corporate	(12,054)	(21,281)	-	(11,949)	-	(16,500)	(17,000)	-	-
Total	105,481	189,517	14.1%	134,317	127.3%	185,000	226,000	15.3%	119.3%

Other Data (millions of yen)

	FY2026.3		2027.3				
	1st Half Results	Full Year Results	1st Half Results	% vs Prior Year	Full Year Plan	Full Year New Forecasts	% vs Prior Year
Capital Investments	24,673	53,399	24,040	97.4%	53,000	53,000	99.3%
Depreciation	18,616	47,204	21,255	114.2%	50,000	50,000	105.9%
Advertising Expenses	33,286	82,623	31,506	94.7%	78,000	84,000	101.7%
Personnel Expenses	51,401	102,190	52,733	102.6%	103,000	108,000	105.7%
Investment in game content development etc.	-	68,193	-	-	-	-	-

Forward-looking Statements: This document contains figures that are based on the information currently available to management and estimate involving uncertain factors thought likely to have an effect on future results.

【Sales of IPs (Groupwide)】 (billion yen)

	2026.3		2027.3	
	1st Half Results	Full Year Results	1st Half Results	Full Year Forecasts
Anpanman	5.8	12.1	6.1	12.0
Ultraman	5.1	9.6	5.4	11.0
KAMEN RIDER	13.4	29.7	15.7	30.0
Mobile Suit Gundam	127.2	254.3	122.3	240.0
Super Sentai・PROJECT R.E.D.	3.4	7.0	3.3	7.0
DRAGON BALL	65.1	138.0	70.0	150.0
NARUTO	13.1	25.7	13.8	25.0
Pretty Cure	5.0	9.3	4.4	9.0
ONE PIECE	69.5	139.3	78.8	160.0

*Figures are calculated based on sales before elimination of inter-segment transactions.
*Total sales by IP of major Group companies.

【Sales of IPs (Toys and Hobby Business, Japan)】 (billion yen)

	2026.3		2027.3	
	1st Half Results	Full Year Results	1st Half Results	Full Year Forecasts
Anpanman	5.1	10.5	5.4	11.0
Ultraman	3.1	5.5	2.8	6.0
KAMEN RIDER	9.8	22.1	11.1	22.0
Mobile Suit Gundam	49.3	106.3	58.9	110.0
Super Sentai・PROJECT R.E.D.	3.0	6.0	2.8	6.0
DRAGON BALL	13.6	29.4	17.0	30.0
Pretty Cure	4.9	9.2	4.4	9.0
Pokémon	6.6	13.3	8.3	15.0
ONE PIECE	48.2	95.1	58.3	100.0

*Figures are calculated based on sales before elimination of inter-segment transactions.
*Total sales by IP of major Group companies.

【Digital Business (Sales by major category)】 (billion yen)

	2026.3		2027.3	
	1st Half Results	Full Year Results	1st Half Results	Full Year Forecasts
Network content	117.2	228.5	105.3	207.0
Home console game	92.7	199.1	89.0	188.0

【Home Console Game (Number of titles and unit sales)】

	2026.3				FY2027.3			
	1st Half Results		Full Year Results		1st Half Results		Full Year Forecasts	
	# of New Titles	Units Sold (thousand)	# of New Titles	Units Sold (thousand)	# of New Titles	Units Sold (thousand)	# of New Titles	Units Sold (thousand)
Japan	48	2,286	101	4,208	23	1,276	67	3,000
Americas	39	7,291	74	15,273	13	6,138	30	13,000
Europe	39	13,365	74	26,392	13	10,494	30	21,500
Group Total	126	22,942	249	45,873	49	17,908	127	37,500
Number of Unique New Titles*	10	-	23	-	4	-	11	-

*Platform and region localized versions excluded.

*Figures are estimates based on management accounting.

【Visual and Music Business (Sales by major category)】

(billion yen)

	FY2026.3		FY2027.3	
	1st Half Results	Full Year Results	1st Half Results	Full Year Forecasts
Packages	2.7	7.9	3.1	8.0
Production, license, distribution, events and others	38.3	87.6	38.7	87.0
Total	41.0	95.5	41.8	95.0

【Visual and Music Business (Number of copyrighted productions and running time)】 As of September 30, 2026

・Number of copyrighted productions	1,227 series
・Total running time of all copyrighted productions	6,226 hours

【Amusement Business (Sales by major category)】

(billion yen)

	FY2026.3		FY2027.3	
	1st Half Results	Full Year Results	1st Half Results	Full Year Forecasts
Amusement machines	15.6	27.9	14.5	32.0
Amusement facility	59.2	121.9	68.2	132.0

【Number of Amusement Facilities】

			FY2026.3		FY2027.3	
			1st Half Results	Full Year Results	1st Half Results	Full Year Forecasts
Directly managed facilities	Japan	Start of term	215	215	209	209
		Openings	2	4	2	4
		Closures	6	10	5	5
		Increase/Decrease	(4)	(6)	(3)	(1)
		End of term	211	209	206	208
	Overseas	Start of term	21	21	25	25
		Openings	3	4	3	3
		Closures	0	0	0	0
		Increase/Decrease	3	4	3	3
		End of term	24	25	28	28
	Total	Start of term	236	236	234	234
		Openings	5	8	5	7
		Closures	6	10	5	5
		Increase/Decrease	(1)	(2)	0	2
		End of term	235	234	234	236
Revenue-sharing facilities	Japan		819	891	1,015	1,151
	Overseas		16	16	17	17
	Total		835	907	1,032	1,168
Other directly managed facilities	Total		109	109	110	126
Facilities Total			1,179	1,250	1,376	1,530

*Revenue-sharing facilities includes franchise stores.

*Other directly managed facilities includes amusement parks, IP facilities, activity facilities, and Gashapon stores.

【Amusement Facilities (Existing-store sales, YOY, Japan)】

	Apr.	May	Jun.	1Q (3 mo.)	Jul.	Aug.	Sep.	2Q (3 mo.)	1st Half	
FY2027.3	105.9%	115.2%	101.3%	107.6%	110.6%	107.2%	118.7%	111.4%	109.7%	
FY2026.3	106.4%	111.6%	108.1%	108.7%	105.1%	108.7%	96.0%	103.8%	106.0%	
	Oct.	Nov.	Dec.	3Q (3 mo.)	Jan.	Feb.	Mar.	4Q (3 mo.)	2nd Half	Full Year
FY2027.3										
FY2026.3	106.5%	108.7%	109.1%	108.2%	112.3%	106.7%	104.1%	107.8%	108.0%	107.0%

*Figures are estimates based on management accounting.