Bandai Namco Holdings Inc.

Consolidated Financial Report for the Second Quarter (Six Months) of the Fiscal Year Ending March 31, 2027

November 10, 2026

DISCLAIMER

- This document is a translation of the cover page of the original “Kessan Tanshin” in Japanese. It is an abridged document until the completed translated version is available via the Company’s website.
- Bandai Namco Holdings Inc. provides this translation for your reference and convenience only and without any warranty as to its accuracy or otherwise. In the event of any discrepancy, the original “Kessan Tanshin” in Japanese shall prevail.
- This document contains forward-looking statements that are based on management’s estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

Bandai Namco Holdings Inc.

Stock Listing: Tokyo Stock Exchange
Code Number: 7832
(URL: https://www.bandainamco.co.jp/)

November 10, 2026

Consolidated Financial Report for the Second Quarter (Six Months) of the Fiscal Year Ending March 31, 2027 (Japanese GAAP)

Representative: Yuji Asako, President and Representative Director
Contact: Takashi Tsuji, Director, CFO
Scheduled date to file semi-annual securities report: November 12, 2026
Scheduled starting date for dividend payments: December 9, 2026
The Financial Highlights of the Financial Results: Yes
The information session of the Financial Results: Yes (for institutional investors and analysts)

* Figures are in millions of yen, rounded down

1. Consolidated Results for the Second Quarter (Six Months) of the Fiscal Year Ending March 31, 2027 (April 1, 2026 to September 30, 2026)

(1) Consolidated Operating Results (For the Six Months Ended September 30, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit	
	¥ million	%	¥ million	%	¥ million	%
Second Quarter (Six Months) of the Fiscal Year Ending March 31, 2027	**728,471**	**13.1**	**134,317**	**27.3**	**142,682**	**29.5**
Second Quarter (Six Months) of the Fiscal Year Ended March 31, 2026	643,816	5.3	105,481	(7.2)	110,196	(4.6)

	Profit attributable to owners of parent		Basic earnings per share	Diluted earnings per share
	¥ million	%	¥	¥
Second Quarter (Six Months) of the Fiscal Year Ending March 31, 2027	**99,511**	**26.1**	**155.14**	**–**
Second Quarter (Six Months) of the Fiscal Year Ended March 31, 2026	78,909	(2.3)	121.91	–

(Note) Comprehensive income: 106,435 million yen [23.0%] (FY2027.3 2Q), 86,518 million yen [(0.1)%] (FY2026.3 2Q)

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	¥ million	¥ million	%
As of September 30, 2026	**1,293,820**	**936,363**	**72.3**
As of March 31, 2026	1,190,494	861,424	72.3

(Reference) Equity: 935,020 million yen (as of September 30, 2026), 860,781 million yen (as of March 31, 2026)

2. Cash Dividends

	Annual cash dividends				
	End of first quarter	End of second quarter	End of third quarter	Fiscal year-end	Total
Fiscal Year Ended March 31, 2026	–	¥23.00	–	¥50.00	¥73.00
Fiscal Year Ending March 31, 2027	–	¥25.00			
Fiscal Year Ending March 31, 2027 (Projections)			–	–	–

(Note) Revision to the projections of cash dividends for the Fiscal Year Ending March 31, 2027: No
The year-end cash dividend for the fiscal year ending March 31, 2027, will be considered by the Company based on the basic policy on the distribution of profits.

3. Consolidated Projections for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥
Full Fiscal Year	1,480,000	9.8	226,000	19.3	237,000	17.4	162,000	15.2	252.54

(Note) Revision to the projections: Yes
Consolidated projections for the full fiscal year ending March 31, 2027 (announced on May 13, 2026) are revised in this document. For details of the revisions to the consolidated projections, please refer to "Notice Regarding Differences Between Consolidated Projections and Actual Results for the Second Quarter (Six Months) of the Fiscal Year Ending March 31, 2027 and Revisions to Consolidated Projections for the Fiscal Year" announced today (November 10, 2026).

*** Notes**

(1) Significant Changes in Scope of Consolidation during the Period: No

(2) Application of Special Accounting for Preparing the Semi-annual Consolidated Financial Statements: Yes

(3) Changes in Accounting Policies, Changes in Accounting Estimation and Restatement
a) Changes in accounting policies due to revisions to accounting standards and other regulations: No
b) Changes in accounting policies due to other reasons: No
c) Changes in accounting estimation: No
d) Restatement: No

(4) Number of Issued Shares (Common Shares)
a) Total number of issued shares at the end of the period (including treasury shares)
As of September 30, 2026 645,000,000 shares
As of March 31, 2026 650,000,000 shares
b) Number of treasury shares at the end of the period
As of September 30, 2026 3,453,817 shares
As of March 31, 2026 8,634,037 shares
c) Average number of shares during the period (cumulative from the beginning of the fiscal year)
For the Second Quarter (Six Months) of the Fiscal Year Ending March 31, 2027 641,443,176 shares
For the Second Quarter (Six Months) of the Fiscal Year Ended March 31, 2026 647,282,288 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Explanation on appropriate use of the projections of business results, etc.
- Forward-Looking Statements:
This document contains forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication and those forward-looking statements do not purport to be a promise by the Company to achieve such results. A number of factors could cause actual results to differ materially from expectations.
- To Obtain Financial Highlights:
The Financial Highlights will be posted on the Company's website on November 10, 2026.